

**ETHICS, INTEGRITY AND APTITUDE**

Time Allowed: 3 hrs.

Max. Marks: 250

Q.	Marks	Instructions to Candidate
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1. Invigilator Signature \_\_\_\_\_

2. Invigilator Signature \_\_\_\_\_

*SSR*Name ABHIJEET SINHARoll No. IAS - 303

Mobile No. \_\_\_\_\_

Date 12/9/17Signature Abhijet Sinha

## SECTION - A

Q1. Explain the following quotes with respect to the public service:

(a) "Your own Self-Realization is the greatest service you can render the world".

(b) "To handle yourself, use your head; to handle others, use your heart!"

(75 Words Each) (5x2=10 Marks)

a) The quote underlines the need for Self Realization with the value of 'KNOW THYSELF'.

When we know more about ourselves:-

1. We can learn about our own negativities & imperfections.

It helps to have greater degree of self control & untils Emotional Intelligence.

This helps to correct ourselves, make us righteous, and when we don't do from our side, only then we can help others & benefit the world.

With respect to Self Realization uses tools.

Remarks like Meditation, Spirituality, Civilizing & Psychologists help, it is regin

- b) The quote underlines that we should exert self control by using our Cognitive tools & influence others using Emotional & Psychological - cultural tools.

### Role of Cognitive tool

- Helps us to focus more clearly & use prudence & logic to come up with a decision instead of relying on Egoism or Emotional connect alone.

(2)

### Using Heart

However, to influence & affect others, more than logic, Emotional Intelligence is required. Tools like Compassion, Empathy, love & Support are more useful. It helps us to connect with others more. It also allows others to shed their Inhibitions.

#### Remarks

That is why greatest social leaders from Gandhi to Mother Teresa all have been models of kindness.

Avoid using this space.

Q2. "Aristotelian and Buddhist ethics are alike formally: each advocates moderation". Discuss. (150 Words) (10 Marks)

Aristotelian & Buddhist ethics both focus on self-control, although their lines interpretations are different.

Aristotle focuses on the Virtue idea of Temperance, where he desires us to have a Moderation on all our behaviour, which can in turn lead to personal & societal benefit.

- eg. Temperance in → Helps us to keep mentally & physically fit
- In Skating → Raises tolerance
- In lust, greed → Create a Just & Fair society.

Remarks

Buddhist ethics also focus on this core idea when they talk about the ideal of "Madhyam Marga".

Lord Buddha advises us to shed the excesses of life e.g. Excessive happiness, excessive pleasure, excessive food, etc. He says that excess of anything is the fundamental reason of sorrow.

(3)

Here, Buddhist ethics recommend purity in thoughts & actions as well as a depict of celibacy, and non-attachment to worldly pleasures. And to achieve no, self control is a fundamental requirement.

Remarks

Q3. Do you agree that parochialism creates devilish leaders and threatens common survival? Discuss with respect to the usage of religion as a tool by the people to increase enmity. (150 Words) (10 Marks)

Gandhi says 'True Religion' in True Ethics. At the core every religion talks about the ideals of Love, kindness, compassion, Sacrifice, Freedom, Obedience and creates a platform for Happy, Peaceful world.

However, when religion is misinterpreted; or religion is misused, it can become an 'Opium of the Masses', where a few leaders exploit religion for self gratification.

Thus, we see 'Jihad' being equated to Terrorism against

Remarks

people from other religions by some Islamic brothers.

Similarly, as the recent MSG incident shows, it can be leaders can use the exploit their followers & subject them to sexual slavery & can also create law & order issues.

likewise, it can perpetuate religion based caste hierarchies, lead to object subordination of women & can create a climate of Religious Intolerance & can proliferate  riots, lynchings etc. for personal or political goals.

Hence, we need to go back to religion in its original form that is pure & ethical. Also we need to remember what

Remarks Swami Vivekananda said that

Everyone should follow his/her own Religion while respecting that of others.

Read the question carefully before you answer it.

Q4. Illustrate the following statements with respect to the transparency:

(a) "Transparency is a prerequisite for accountable government".

(b) "Transparency is an ethical imperative a duty for government and administration".  
(75 Words Each) (5×2=10 Marks)

Q)

Q)

1.

Transparency increase refers to  
Accountability refers to answerability  
of the govt.  
Role of Transparency

It can minimise the scope for  
unethical decision making based  
on Corruption & Nepotism.

Increased Transparency allows the  
people to question the decision  
makings of govt.

3.

Relate

It reduces the gap between  
Govt & Citizens & induces Govt  
to have a Citizen Centric approach.

It clarifies the narrative of  
many policies and helps in  
informing the people aware about  
the policy decisions & support  
good policies.

Remarks

Every govt is required to increase the Transparency of functioning due to :-

i) Legal Impulsive

→ Acts like RTI Act, 2005, provision of uploading financial assets online, warrants govt to increase transparency

ii) Ethical Impulsive

- The foundation for a democratic govt is people being ultimate sovereign & administrators being its trustees. It requires govt to be completely transparent about their policies.
- Transparency is the fulcrum of reducing corruption, increasing Public Participation & having a Pro-Development regime.
- Good Governance

Remarks

25

Q5. Define the connotation of the word "the common good". Discuss the role of voluntary organizations in maintenance of that. (150 Words) (10 Marks)

Common good refers to those assets that benefit the society at large, and which are not owned by any single individual. Everyone benefits out of such good. This deals more with the conduct in public life.

### Role of Voluntary Organisation

1. They help in provisioning of such goods by setting up Non-Profitable enterprises.
2. They make govt accountable by parti to provide such good

Remarks

by their engagement in  
local impact assessment. (SIA),  
aiming directing the authorities  
towards ~~common~~ such issue, etc.

They increase awareness of  
people, marshal their efforts into  
a social movement and  
help them to join together  
for the well being maintenance  
of such common good.

(3)

They act as vehicles of contact  
with private corporation  
and help to channelize their  
efforts for maintaining ~~the~~  
them.

Mention any such organization  
if it's

Remarks

Q6. Differentiate between any two of the following terms:

- (a) Commitment and Dedication
- (b) Values and Beliefs
- (c) Honesty and loyalty

(75 Words Each) (5×2=10 Marks)

(b)

### Beliefs

- i) Refer to the ideas we uphold
- ii) Beliefs can be intense or not
- iii) Generally (Goblin) individual
- iv) Religions are by themselves Value Neutral.  
eg. belief in existence of god / ghost

Remarks

### Values

- i) Deeply held belief to which we attach immense importance
- ii) Values are Moral beliefs which we hold very highly
- iii) Value of Honour
- iv) Can be individual; societal; professional or human values
- v) Values are generally positive in nature but set ethical standards of society.

Honesty

i) Faithfulness in conduct, and action to ourselves and to others.

ii) We need to be honest to ourselves as well as others.

iii) Violation of honesty can be punitive by law (like what?)

iv) Honesty can also be towards our duties

v) Honesty to job may mean

Remarks: duty away with loyalty to a corrupt person

Not to be  
done

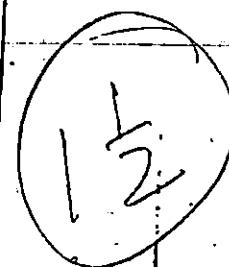
Loyalty

i) Is standing firmly ~~beside~~ behind any other person / institution, in support

ii) Loyalty is always wrt to others

iii) Violation is generally not punitive but breaks Relationship,

iv) No concept of loyalty to data



- Q7. What is normative ethics? How does it save a leader from deviation from the ideal path? What difficulties occur if a Civil Servant rigidly sticks to normative ethics rather than taking help from the wisdom of normative ethics by factoring in the ground realities? (150 Words) (10 Marks)

Normative Ethics is a branch of Ethics that prescribes the Ethical course of action, during a dilemma. It has various schools of thought such as Teleological Ethics, Deontological Ethics & Utilitarianism.

To a leader, Normative Ethics prescribes the right code of conduct, even when there are no institutional checks. It helps to resolve dilemmas, and take ethical decisions. It helps the him/hes to tread the path of righteousness, reduce conflict of interest and be able to

Remarks

3

Re

~~do duties with Integrity, Honesty, Objectivity, Impartiality & Dedication.~~

- A rigid attitude leads to issues like
- b. It ~~leads to~~ inadequate attention over Flexibility & Efficiency

(e.g. If an officer doesn't take immediate decision during a flood situation & instead waits for his/her superior sanction, in order to act most ethically, it would worsen the damage & bring chaos)

2. Normative Ethics are over broad & exact decision contours. And exact decision needs to be taken on case by case basis, which it don't provide.

3. Various schools of thoughts have conflicting final suggestions.

& the exact decision needs to be taken on the merit of the issue.

32

Ground realities should be considered

Q8. What is structural discrimination? Why is legislation alone insufficient to alleviate them?  
Suggest ethical measures to remove the structural discrimination.

(150 Words) (10 Marks)

### Structural discrimination

refers to perpetual subordination

of a person based on

factors like Caste or Religion or

Gender. This type of discrimination

has become an accepted part

& part of everyday society

and changing it requires a

change of societal mentality

Legislation provides a

curative check to ensure that

discrimination do not occur

but they are insufficient because

1. Enforcement of legislation are

weak due to lack of resources

2. of manpower

Remarks

2. Lack of awareness about legislation
3. Legislation can't study each & every condition & are only negative checks. It can't force a person to help and support others discriminated against.
4. Without affecting the Conscience, social barriers would still continue in open form.
5. Not providing house or rite to Muslim

### Measures required

32

1. Need to focus on Change in Conscience via propagating about Gandhi's Talisman, awareness campaign.
2. Need for Persuasion & Nudges in order to self-incentivise people
3. Focus on Reducing hostile fiction between people by using the help of community leaders, politicians, etc.

Remarks

4. Using ethical tools like Meditation that helps to move beyond self.

Q9. Answer the following questions based on the concept of conscience:

- What is conscience? Explain the following quote with respect to that - "In matters of conscience, the law of the majority has no place". (Mahatma Gandhi)
- How is conscience shaped by the education, law, and authority? What is the importance of conscience in decision-making? (75 Words Each) (5x2=10 Marks)

9.9)

Conscience is that part of human that helps us to differentiate between right & wrong & shows a torch of light to resolve dilemmas.

Gandhi says that the conscience of a person is always pure and strict, and is a better guide than laws which have been created by a Parliament legislative.

Need  
not  
distract

Unlike laws which are negative check, conscience is a positive and more expansive check. As Gandhi says, it even ~~as~~ helps to check against the art of omission.

Remarks

And hence,

b) Education provides information and knowledge about what is right & what is wrong, which helps to define our personal judgment of conscience.

Laws provide and authority helps in defining the what is institutionally acceptable & helps in designing individual morality.

### Importance

1. It helps to act ethically
2. It provides a guideline when laws are not present
3. It is more elaborate and can even check against acts of omission
4. It helps to resolve dilemmas and issue out in a manner that a

Remarks

maximize the welfare of all.

25

good

Q10. "A person may cause evil to others not only by his actions but by his inaction, and in either case he is justly accountable to them for the injury." Elaborate the essence of Mill's statement with respect to corruption. (150 Words) (10 Marks)

Mills says that ~~the~~ even ~~not~~ not raising our voices to injustice is a crime equal in merit to causing a crime, and should be held equally guilty.

In the field of public sphere, giving and accepting bribe both are undesirable actions. Even if one obliges to the corrupt demands of corruption, such an action is injurious against the state and well being of many others e.g. giving bribe to a

Remarks

unwise traffick policeman. A not raising voices would intensify his/her action & others may become vulnerable too.

Similarly if we abstain from corruption such an action is equally guilty. On Prevention of Corruption Act 1988 upholds.

Hilli gloster also devices us to report any incidence of corruption that we may be aware of & fail to

If not reporting would not only cause damage to the society but would also leave us mental pain forever in our lives.

(31  
32)

It flourishes because of acceptation of art in society.

Remarks: Here Nafisa says that the world suffers more from the need than the violence of the bad. We shall use the

Q11. Define any two of the following attributes with respect to the civil services:

- (a) Serenity
- (b) Beneficence
- (c) Practical wisdom

(25 Words Each) (5x2=10 Marks)

(A)

a) Serenity refers to calmness in decision making, managing our and other emotions well and taking each decision based on the merit of it.

Benefits

1. It helps to tackle external pressures like Political pressures, pressure due to overseas work load, etc. in better way.
2. It keeps us motivated & helps to motivate others.
3. It keeps us away from the clutches of Covetousness & Nepotism.
4. It creates a cooperative work environment, & improve tolerance.

Remarks

Better citizen connectivity &  
empathy can be ensured.

Practical Wisdom

It is the idea of using the common sense to solve any issue rather than relying on bookish knowledge.

Benefits

1. It helps to execute a project better & tackle any new problem effectively.
2. It helps to have a can-by-care approach suited to the situation rather than having a one-size-fit-all approach.
3. Practical wisdom invites others especially common men to be part of the initiative increasing citizen centricity.
4. Recent incident of Operation Subimani where Collector, kozhikode used distribution of food coupon to clear a lake even though funds were available.

2

Remarks

Q12. What is social contract theory? Did you find ethics as guiding principle in it? Discuss.  
(150 Words) (10 Marks)

Social Contract Theory is a theory given by Thomas Hobbes to highlight the desired relationship between citizen & state.

Hobbe says that citizens are in general, egoistic, are self-centered and have no restraint on their greed, etc. Hence, by themselves, citizens' behaviours can cause chaos and the benefit of one may mean infringing on rights of others.

Hence, a contract with State is required, in which people agree to give some of their freedoms so that the State can govern & create

Remarks

a ~~not~~ facilitatory situation  
place of well being

~~Yes, Ethics is central to  
Social Contract Theory~~

The power and authority to  
govern is not absolute, but  
is based on morality. The  
state needs to, but Public  
Welfare rather than self  
gratification, at the forefront.

Also, such a contract  
also requires that people  
fulfil their ethical duties

~~towards the state, e.g., by~~

~~paying due taxes, upholding~~

~~law, promoting fraternity,~~

~~abstaining from violence, etc as  
desired by the fundamental~~

Duties of the state,

32

Remarks

Q13. What is Confucius famous for? Why his teachings are still relevant in the modern society?  
(150 Words) (10 Marks)

Confucius was a Chinese philosopher who founded a new socio-political order that still holds ~~the~~ Chinese society together.

His ~~teachings~~ principles focussed on:-

- i) Respecting Elders
- ii) Putting Service before self
- iii) Acting in a manner that we would like others to behave against us
- iv) Focusing on purity of conscience
- v) His innovative way of Education which focussed on self-learning & using Practice & Practising.

Remarks

Mavani :-

liberating elders is more relevant today when we are switching to Nuclear families and cases of Parents being ignored (Vrindavan widows) are on a rise.

2. Hatir Jour or Ethics is needed to solve the value crisis where incidents like Road Rage, Social Centions, Riot, Demonstrations are on a rise.

3. Conscientiousness is needed to ensure that the laws are followed in think and act cases like Tan Avoidance can be avoided.

4. Focus on Practical learning based education system is needed to mitigate reduce

Remarks  
the rote learning like issue of raise Avionty levels of metice education is more relevant.

3½

good  
content

## SECTION - B

In the following questions carefully study the cases presented and then answer the question that follows:

**Q14.** You are DDM of a district where a big infrastructure project is underway which is apprehended to displace large number of villagers. The work of building that infrastructure is often interrupted by environmental and social activists who off and on organize massive protests. The project is stipulated to be commissioned very soon by the Prime Minister and the project work has stopped for more than two weeks. Which of the following options would you prefer to take and why?

- Use of the force to disperse the protesters and arrest the leader.
- Talk with the leader, hear the complaints and apprehensions, convey that to the government and request quick redress or assurance in writing for the same so that work can begin.
- Try to negotiate, give assurance of redress of complaints and apprehension as far as possible and request the leader and protestors to leave the project site immediately, failing which, resort to the use of force immediately.

(250 Words) (20 Marks)

The case requires the DDM to fulfil the aim of Development, ensure peace & security to the PM as well as to maximise environmental & social benefits of the project.

Evaluation of stepsUse of force

a)

- | <u>Merits</u>                                      | <u>Demerits</u>            |
|--|----------------------------|
| i) Can ensure security to PM                       | i) It can lead to violence |
| ii) Would help in timely completion of the project | ii) May polarise the issue |

Remarks

• Goodwill of public  
 • Civic jitters  
 • Delays  
 • Unbecoming  
 • Lead to unbecoming  
 • Servant of public

Demerits

i) The leaders are righteous in their intent of seeking adequate compensation & do not merit such action.

### Talk with leaders

#### Plurals

#### Demerits

- i) Prevents the situation from getting out of control
- ii) It may not solve the problem (protestors may demand more concrete efforts)
- iii) Govt may not be willing to listen to the demands of villagers
- iv) It can help to work out a solution that is acceptable to all parties
- v) Project can be completed on time

### Negotiation & use of force

#### Plurals

#### Demerits

- i) Negotiation provides ground for a solution acceptable to all.
- ii) They may not oblige
- iii) Use of force immediately without enough warning

Remarks

Point

(i) Proprietary  
be re-started

Demerit

could amount to  
misuse of my power  
& may cause violence,  
death & mobilisation  
of issue workers  
complicating

Thus in light of all this  
the best way would be to  
follow (b), talking to leaders, volets  
~~to~~ more order out of chaos  
leaving complaints & apprehensions  
& quickly conveying it to govt.  
act as an insurance & help to  
pacate the people, who are  
more likely to vacate the premises  
It also attracts the attention of  
authorities to their well being.

However, if villagers are  
still willing to move then due  
warning should be given. And after

Remarks the threshold time, and violence  
well buy of women & children,  
force, should be used as last  
resort.

Remarks

Q15. Strict discipline is the hallmark of a good administrative system. There are increasing cases of subjugation and insubordination in administrative setups which de-motivates both subordinates when they are suppressed and bosses when they are disobeyed. Annual Performance Reports and strict adherence to the official Code of Conduct are the two most important mechanisms to ensure discipline in an administrative system. Suppose you are head of a government department with 50 subordinates, elaborate how would you act in the following situations?

- How often would you use Annual Performance Report as a threat to the erring officers and why?
- Is Annual Performance Report a full proof system of assessment of employees?
- Do you think that two way assessments (boss & staff and staff & boss) can lead to a full proof assessment of the staff in an administrative system?
- Can you argue that motivating the staff for adherence to Code of Conduct rather than threatening, censoring or firing is more sustainable way for maintaining discipline in a large organization and the latter as means to restore discipline are dispensable?

(250 Words) (20 Marks)

Annual Performance Reports should be used ~~or~~ with a measured way. It can act as an incentive ~~or~~ a warning to erring officers to mend their ways. However, it also helps in making bureaucracy public-oriented. ~~and~~ direct in approval.

However, overusing it can lead to Employees Union agitating & politicising the issue. It could also lead to Reduced fear among the employees, if it becomes a habit.

Remarks

Also, excessive use may tantamount to blackmailing my juniors & could lead to a culture of sycophancy. Hence, it should be used in a balanced way, after giving due care to the employees themselves.

b)

No, as 2nd observes, APR are not a foolproof system. They suffer from issues like unidimensional assessment of employees, have a high degree of collusion between officers & employees & can potentially be used as tools of blackmail and do not consider the

viewpoints from other stakeholders

like the common people. How come

c)

2-way assessments help in reducing Power Asymmetry. It can be APR?

Remarks

a more holistic check and answer that more stakeholders carry out an assessment.

However, it is not foolproof, because it increases the chances of collusion, may lead to greater disobedience by the jurisdictions and can but good governance at the backseat over self gratification.

d) Motivating staff involves a more congenial environment, build better team work, helps to bring a change in consciousness and can make the process of change sustainable by involving that conflicts are minimised in future as well.

However, warnings & threatening can't be completely overthrown. They act as a check when all other measures fail. And at all, as

Remarks

Incentive to ensure that Organised and Professional values are in fusion.

2. Permanent complaint mechanism  
of grievance Redressal Office.

Merits

- a) ~~Allows~~ Empowers citizen & Reduces Red Tapism & Corruption.

Demerits

- a) May make officers subject to being blackmailed;

4. Business Process Reengineering (BPR)

Merits

- a) Helps to solve corruption issue as well as reduces red tapism & increases efficiency.

Demerits

- a) Takes time & more effort

In view of all this, I'd first of all note down names of all officers and issues warning to them to either show cause notice simultaneously, a structured change to single window clearance, online banking etc. would be initiated along with having a grievance Redressal Office. This would

Remarks

(simply with laws like PDA Act)  
In Spirit, would empower citizens, reduces load on officers & will maintainable eff.

Q17. There are spiritual gurus and social activists who enjoy big following among people. Their messages flow easily among masses & people follow them. However, government spends lots of money on advertisement of its welfare and development programmes, yet people's response and participation is sluggish as exemplified in the "Swachh Bharat", "Beti Bachao, Beti Padhao", "Afforestation" and "Family Planning" schemes among others. There are many social ills such as child labour, dowry, and aggressive sexual assault of women. Answer the following questions based on the above case:

- (a) Do you believe that involving spiritual gurus and social activists to increase peoples' participation in welfare programmes is good? Give reasons.
- (b) What are the difficulties in involving spiritual gurus and social activists for promotion of the government's welfare programmes? (250 Words) (20 Marks)

- a) Involving spiritual gurus & activists are good & desired because:-
- They are seen as credible people and have greater persuasive powers.
  - They can lead to a large no. of followers of such gurus automatically join the movement increasing the manpower if funds availability.
  - They can help to reduce the stigma around acts like Swachh Bharat, toilet and cleaning.

Remarks

that has traditionally been equated with lower castes in Indian society; hence, Guru can help in religious re-interpretation that would attract more people.

- i) Social activists have a large connectivity to ground people at the fringes of villages, bonded labourers etc., where out has limited rail access. Hence, they ensure that the movement becomes most inclusive.
- v) They bring about a new way of looking at the issues, can bring new ideas and as mediums of connectivity with people, they can help in advancing sugarcane of common people to you.

Remarks

b) Difficulty

- i) Such groups could hijack the movements to advocate their own causes & popularity.
- ii) It may out lead to an accusation of govt being biased & partial, in case all religion / caste groups have not been represented.
- iii) It could alienate the more liberal class, which are adverse to such groups.
- iv) Hints the concept of Secularism, which is to keep government away from religion.
- v) It could demotivate govt official who would probably be biased.
- vi) The followers may misuse proximity with govt to advance personal goals.

On a whole though, it is required that govt takes help from all

<sup>Remarks</sup> different people. However, this should be done in Impartial, Fair & Transparent manner.

There does not exist any such law to support it

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Q18. Due to proliferation of porn literature and videos in the era of increased mobile and internet, sick sexual addiction and perversion is fast increasing, not only among less educated and emigrant labour force living in slums, but also among the educated class and friends and family relatives leading to unwanted pregnancies, murders, suicides, etc.

- (a) If you are secretary in the Home Ministry of a State, what steps would you take to address the rising trend of sexual perversion and sex related crimes against children and women?
- (b) Would you suggest a complete ban on pornographic websites? Give reasons.
- (c) Why despite laws against perverted sex and sexual crimes, this continues, especially in big cities and metros?
- (d) Do you think that laws are inadequate? Give some arguments in favour of "social control" and "community vigilance" to curb such aberrations.

(250 Words) (20 Marks)

a) Steps required

1. Ensure adequate safety by providing for more police personnel, women police, locating the most vulnerable spots and ensuring a permanent patrol, setting up CTV cameras, ensuring that all street lights are working.
2. Setting up dedicated Hotline no that can be reached on SOS like lines.
3. Increasing awareness campaigns in schools, residence welfare Association
4. Taking Ensuring that Pornographic

Remarks archaic & videos are violating

65 SCORE

acts like POCSO Act, 2012, IT Act, 2000  
are taken off by collaboration with  
ISPs.

(25)

No, a complete ban on Pornography  
is not consistent with Constitutional  
goals of freedom of individual  
Article 19) and right to privacy.  
Further, banning would not be  
effective due to alternative medium  
like use of VPNs, spurt in  
porn websites, etc.  
Instead, as considers with POCO  
Act, 2012; there is a need to ban  
child Pornography websites by  
collaboration with businesses, ISPs,  
telecosm, other states, other countries  
& civil societies.

(25)

People  
should  
be  
made  
aware

In spite of law like Section  
376 of IPC Act, POCSO Act; it  
continues because:-  
1) Enforcement of law is weak  
2) Lack of awareness about laws  
in public

Remarks

(1/2)

Focus  
on  
gender

- i) A traditional patriarchal mindset of society.
- ii) Police authorities have also been found to engage in such acts (Mewat Rape Case).
- iii) Rising Pornography.
- iv) Reported incidents are also higher due to reporting a consensual acts as act of Rape, or by charging obscenely couples.

d) Some laws can said to be inadequate. For example no laws exist against Marital Rape.

However, there need to be more focus on social control because

i) It ensures that male members of family shed their viewpoints.

ii) It provides manpower for more protection.

iii) Ensures, or collective action can be taken against turpations.

iv) Helps in warning communities about possible radical criminals.

Remarks

v) It provides help in providing widener & can support police patrol. Avoid this spoke

In recent times it has been seen that the Civil Servants rise from sleep only after a crisis disaster, adverse consequences of endosulfan in Kerala, coal mines accident in Jharkhand and Blue whale computer game inspired suicides in some states. Answer the following:

- Why a Civil Servant remains uninformed and indifferent to a brewing problem in the area of his jurisdiction—is it due to an individual officer's failure or a systemic failure?
- What homework should Civil Servant do before he gets charge of a particular region and a particular department in the context of the above mentioned problem?
- In what way technology can help Civil Servants in monitoring a brewing problem in the area of their jurisdiction?
- In what way regular interaction with people in his area of jurisdiction, help in this regard?

(250 Words) (20 Marks)

Both the factors are at play. Sometimes, law may be present (e.g. Industrial Act → Endosulfan); resources & institutions may be present too, but individual officers may choose to ignore or prioritize different set of goals.

However, in general, the issue is of systemic failure as it is not based on meritocracy, and this leaves efficiency behind; Citizen Centricity is weak due to red tapism and excessive work pressure are common. Co-ordination between

Remarks

23

41

different departments and agencies  
is weak.

b) Pre-Requisites

1. He/she should do a background check of the department / district to identify the priorities & pay special attention to vulnerabilities.

2. Should interact with the common people to have an awareness about ground realities.

3. Should identify <sup>all</sup> the concerned agencies and set up a coordinating mechanism.

4. Should identify his/her own weaknesses (e.g. Inadequate awareness of technology to find out Blue whale challenge & try rectifying it)

c) Role of Technology:

Technology like local media act as a channel of Directly Authorised

Remarks awareness

SCORE

- 1) Video conferencing  
for monitoring  
of a job, it helps to  
keep a check on  
location.
- 2) Data Analytics help to  
analyse a ~~solving~~ problem
- 3) Satellite Management system,  
use of ~~from~~ helps in better  
Data collection for in case of  
Emergency break  
out fire etc.
- 4) Social Media also helps to  
remain connected with other  
departments. (increase coordination)
- 5) Role of interaction with People

- 1) Increases awareness about ground  
level issues
- 2) Bring out various of concerns  
Money, Optimum
- 3) Helps to minimize risks quickly  
in emergency situations (say  
emergency habilitation & relocation)
- 4) Help to provide alternative  
disposal solutions
- 5) Are the fastest way to identify all  
good pro

