

## ETHICS, INTEGRITY AND APTITUDE

Time Allowed: 3 hrs.

Max. Marks: 250

Q.	Marks	Instructions to Candidate
1.	0	<p>There are 19 questions.</p> <p>All questions are compulsory.</p> <p>The number of marks carried by a question/part is indicated against it.</p> <p>Content of the answer is more important than its length.</p> <p>Answers must be written in the space provided.</p> <p>Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off.</p> <p>30/09/2017</p>
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1. Invigilator Signature

2. Invigilator Signature

Name

Roll No.

Mobile No.

Date

Signature

Poornav-Anant-Kantkar

[Redacted]

29 September 2017

[Signature]

## SECTION - A

Q1. Mob violence, also referred to as "Mob Justice" highlights a striking paradox - it approves the dispensation of justice by people, who usurp the authority of constituted by delegated bodies and apply a process they define as speedy. Answer the following questions related to it:

- (a) Do you see principle of justice being followed in the 'Mob Justice'?
- (b) How is it interrelated to attitude of any society? Why there is increasing incidence of Mob Justice in the recent days?

(150 Words) (10 Marks)

(a)

The principle of justice involves treating everyone fairly, distributing the rewards and punishments according to what each person deserves on the basis of shared principles, values, morals. Justice also requires us to be above all kinds of bias, stereotypes.

In mob justice the mob does not rationally analyse the conduct of the person who is being targeted. Many a times he is targeted due to his social identity. He is not given a chance.

Remarks

to put forward his point of view  
 The actions of the mob are  
 driven by passions and not reasons  
 The mob vents out frustration in  
 life on a hapless person.

Thus since his guilt is  
 not established after thorough unbiased  
 scrutiny, no attribution takes place  
 and moreover in democracy there  
 is no place for attribution. And he  
 is given no opportunity to reform.

(b) Increasing incidences of mob  
 justice in recent days are due to  
erosion of trust in institutions

increasing frustrations due to fast  
 paced life with no tranquility and  
 introspection.

Attitude of punishing rather  
 than changing the person, hating the  
evil does rather than evil is the  
 cause of mob justice.

1/2

Remarks

Q2. What is the "principle of permissible harm" in ethics? How do you see state action against the poor people in various instances such as the Left Wing radicalism and Samyukta Kshatriya Mahabandha with respect to it? Discuss "Principle of Permissible Harm" under the test of moral law? (150 Words) (10 Marks)

Caused  
An amount of  
prevent bigger  
harm

The principle of permissible harm states that in unavoidable extreme situations, an action can be justified which inflicts harm on some people within a permissible limit in order to protect the interests of large number of people, mainly for security and safety. For example, after partition we had a huge inflow of refugees. In order to rehabilitate them, govt acquired land for forests, cleared tea jungles to create settlements. This harmed the local populace but was done for greater good.

Remarks

In Left Wing extremism prone regions and Jammu and Kashmir the state has to protect the lives of innocent people targeted by extremists, prevent harm to public property and defend sovereignty, integrity and public order.

To achieve these goals, stern action is often taken which at times causes loss of life, makes people disabled, apart from emotional turmoil.

Every life is equally precious and killing some one to protect others cannot be justified.

Our preamble ends with dignity of individual and sovereignty and integrity of nation. Hence one goal cannot be sacrificed for the other. Maximum restraint.

Remarks

Keep  
this  
part  
very  
brief  
It is  
just  
ref.

Innovative, smart solutions must be employed to ensure there is no loss of life and permanent disability and other types of harms should be kept to minimum

~~Very keep for~~

Principle of permissible harm stand the test of moral law

→ the definition of permissible is very small

→ the harm should be such which can be compensated

→ motive should be common good without any bias

→ no scope for venting out any social agenda and hatred

Not analysed well



Q3. Answer the following questions.

- (a) How does the cultural relativism defines "good"? Which method does it follow for arriving at moral beliefs?
- (b) Why does cultural relativism supposedly make us more tolerant of other cultures and, critically examine the view that moral values are relative?
- (c) Explain Gau Raksha (cow protection) movement and its dimensions according to the ethical relativism? What should be the ethical approach in case of the cultural conflict between two or more groups? (150 Words) (10 Marks)

(a) According to cultural relativism each culture has its criteria of defining what is permissible, prohibited, encouraged and discouraged. Moral belief is formed according to cultural norms which are not universal. Morality is adherence to the roles or standards of the particular society.

Good

(2)

(b) Cultural relativism does not try to impose any value system on any group. It promotes freedom of belief and respects differences.

Remarks

Cultural relativism makes a person more tolerant because it accepts the possibility that what I consider morally upright, may be a taboo in some other culture and vice versa. So we must learn to love each other despite of differences in sense of morality.

For example, cultural relativism does not label a woman wearing hijab as backward, it dictates us to respect her belief and choice.

(c) Hindus worship cow and consider it as mother and goddess. Hence killing a cow and consuming beef are considered to be a sin and protecting her is a virtue. Gauraksha

Remarks



For a genuine Gausakshak like Mahatma Gandhi will involve appealing to the people to not slaughter it, provide for the livelihood of people who depend on cow slaughter, make arrangements for cows who wander on streets and die of consuming plastic.

However Gausaksha as a political tool and a driver of communalism attacks people who are suspected of cow slaughter.

In case of cultural conflict, there should be debate, discussion and deliberation which will lead to a situation where everyone respects the choices of others and make some concessions in spirit of love, brotherhood and dignity of human beings.

Remarks

1/2

Keep a balance of word limits

Q4. Discuss the essence of consistency? Does consistency guarantee trust? If not then what is the use of it? (150 Words) (10 Marks)

Absence of Contradiction

The essence of consistency is being clear about our value system and principles and ensuring we always act according to it. No intimidation, allurements or biased thoughts can lead us away from our principles.

Consistency is one of the important ingredients of building trust. This is because a person who has no morals and values or who is too timid to act according to his convictions can not be expected to act genuinely for the betterment of others or even for his own self respect.

Remarks

If I am consistent in my actions, words, thoughts and I also display concern for others and actively work for the welfare of others, people will believe in me and trust will be established.

3

However, the use of being consistent is not only building trust, it is about leading a satisfied life and living a life of values which is a goal in itself. It boosts the self-image, reduces anxiety and gives peace of mind.

Remarks

- Q5. (a) Consider the following statement and explain it in the context of administration and governance: "It is horribly difficult to perceive our flaws and change our behavior and, at the same time, it is seductively easy to make guilty of our disasters to the sun, the moon and the stars."  
 (b) What are the essential requirements for being an agent of change?  
 (150 Words) (10 Marks)

(a) In governance the outcome is dependent on many factors and many people. Thus, when there is success everyone claims credit, but in case of failure no one comes forward to take the blame; and since it is easy to find some other person, law, institution or the whole system to fix the responsibility, the administrator doesn't bear the accountability.

It is with Bharat Mission is not becoming success in a district, the DM can make the social customs, community, programme design, ground level functionaries to bear the guilt.

Remarks

9

However, a value driven officer will lead from the front; introspect, analyse the situation, engage in self criticism and make improvement in himself and in others.

b) Essential requirements for being a agent of change -

- Ability to accept new ideas
- Ability to think and act rationally and give up wrong habits
- Be emotionally intelligent to understand the concerns of others and addressing those
- Ability to face adversity, setbacks and be resilient
- Ability to change the thoughts and feeling of others through moral means
- Holding public trust and being selfless and genuinely interested in change.

(2)

Point Efficiency Illustration

Remarks

Q6. Hume says 'reason is the slave of the passion'. Is it so? Discuss. (150 Words) (10 Marks)

The natural instinct is to be driven by passions and emotions. Reasoning helps us analyze the situation and also to arrive at a decision of what is the right thing to do.

However, actions are driven by our volition. No matter how so ever our rational mind justifies a particular course of action, unless we feel for it we cannot easily put it into practice.

Passions are deep emotions. Hence it is important to work towards keeping our heart and emotions pure and good. Passions decide the goals, reason tells us the means to achieve it.

Answer  
What is  
more  
correct  
is  
more  
correct  
is

Remarks

In Mahabharata, Duryodhana says, "I know what is Dharma but I am not inclined to follow it, I know what is Adharma, but I cannot give it up."

The need is to have a pure heart and "sharp" intellect which works in harmony. It is necessary to engage in self-conviction to understand what our passions are.

It is possible to change our passions and put them on right path by genuine desire and continuous efforts.

Experience lies in your eyes  
 Beauty lies in your eyes  
 Reason is mean to women in the street

(1)

Remarks

Q7. What is impartiality? Give two misinterpretations of impartiality and explain why they are wrong? (150 Words) (10 Marks)

Impartiality means being unbiased and considering all the conflicting points of views and claims without prejudice and making decisions on the basis of laws, rules and reasoning and not personal favours or fancies.

Impartiality does not mean treating the evildoers and the victim alike. This is a naive interpretation. To begin with we must not consider the accused to be guilty but once his guilt is proved he must be given award as per procedure.

Also, impartiality does not mean not being compassionate towards the weaker sections of society.

Remarks



an extra mile to help the poor,  
needy, old persons, disabled is  
not ~~not~~ against the principle  
of impartiality.

Similarly, appreciating or  
rewarding someone for his  
achievement, extra contribution  
to society is also not against  
impartiality.

Such acts are in fact  
necessary for a healthy, harmonious,  
progressive and caring society  
and to cultivate development.

What is required is not  
being driven by casteist, communal,  
regional or patriarchal sentiments.

3

Remarks

Q8. (a) Distinguish between dilemma and problems.

(b) Discuss few adjectives used to define a trait. (75 Words Each) (5/2=10 Marks)

Problem is a situation when we know what we want to achieve but there are hurdles in doing so. For example, how to ensure jobs for all youth, how to end female foeticide are problems we face.

Dilemma is a situation when we cannot decide what is the correct course and what should we try to achieve.

For example - Refugee crisis is a dilemma. Not allowing refugees to settle is against humanitarian values but sudden influx of large number of refugees can put strain on our society and economy.



Remarks

(b) A trait can be described as positive on basis of following criteria

→ It should lead to socially desirable and beneficial outcomes  
eg = charity

→ It should lead to mental peace and self satisfaction  
eg = telling the truth

→ It should cater to the higher and virtuous, noble and sublime aspect of person and not his primitive instincts

→ Everyone should be able to pursue it without harming the society

→ It should lead to social harmony and development of human race

→ It should be sustainable in the long run

12

Remarks

Q. Answer the following questions related to the leadership quality:

- (a) Charisma is the result of effective leadership, not the other way around. Discuss.  
 (b) Why Charisma as a leadership trait doesn't last long?  
 (c) What is being authentic? Why a leader needs to be authentic?

(150 Words) (10 Marks)

(a) A leader is a person who is able to engage, energise and enable the team to excel. When a leader succeeds in creating a shared vision and motivating the team towards it, everyone is attracted to him, his outer appearance and gift of gab becomes irrelevant. He is respected and loved. This is real charisma, which results from perseverance, emotional intelligence and individual uprightness. For example - Mahatma Gandhi.

(b) Charisma can attract but not necessarily sustain it and build a deep, long term relation. Hence

Remarks

Charisma which lacks authenticity  
 Fails to keep the followers  
 motivated. Such a 'leader' will  
 fail to keep the team or group  
 intact when adversity  
 strikes or when ~~group~~ <sup>group</sup> ~~faces~~ <sup>faces</sup>  
 emotional crisis. ~~Not~~ <sup>Not</sup> ~~un~~ <sup>un</sup> ~~well?~~ <sup>well?</sup>

(c) Being authentic means to  
 have a wholesome ~~idea~~

It involves being crystal ~~firm~~ <sup>firm</sup>  
 clear about our ~~aims~~ <sup>aims</sup> and ~~objectives~~ <sup>objectives</sup>,  
 our value system. ~~It~~ <sup>It</sup> ~~is~~ <sup>is</sup>  
 also means that these must be  
 complete harmony ~~in~~ <sup>in</sup> our thoughts,  
 actions, ~~and~~ <sup>and</sup> deeds and beliefs.

Authenticity includes  
 unwavering commitment, keeping  
 promises, being honest and updat-  
 ersacy.

It precludes false hopes,  
 exaggerated claims and propaganda.

Remarks

3

A leader needs to be authentic so that he becomes a role model for others to emulate. He builds strong bonds of trust and belief. An authentic person can make people change the thoughts, beliefs, moral and way of working.

If a person lacks authenticity, he will have no moral energy to get things done. This is because a leader has to be accepted by others, leader cannot be imposed.

Remarks

Q10. Difference between the following terms.

- (a) Emotion and Sentiment
- (b) Liberty and Freedom
- (c) Duty and Obligation

(150 Words) (10 Marks)

(a) Emotion is the affective part of a human being which helps him to feel joys, pains, anxiety, love, respect. Emotion is sustained and build over a long term. Sentiment on the other hand is transitory and fluctuating. It is quick response to a stimulus.

(b) Liberty is a <sup>narrower</sup> ~~broader~~ concept which includes freedom from coercion to act, think and express in a particular way. It also includes ~~the~~ right to make individual choices. Freedom includes not only the right but also the ability to

Remarks

pursue our dreams. It includes freedom to learn, play, travel, advance in life, be educated, healthy and so on.

(L)

(c) Duty is a sense of inner conviction to do something while obligation is externally imposed.

Duty is an ethically sound concept. obligation may or may not be so. Duty gives a feeling of fulfillment and enriches human life.

Remarks



Q11. Discuss Mills concept of 'harm principle'. Is it right not to interfere with what someone does if it does not harm other people? Is it also applicable in family system?

(150 Words) (10 Marks)

Mills was an advocate of liberty. Hence according to his 'harm principle' every individual must be guaranteed complete liberty to act as per his desires and only such restrictions must be imposed which are necessary to prevent harm to others due to that persons exercise of his liberty.

liberty based on harm principle respects the dignity and maturity of every individual and creates conditions where everyone can live a complete life which is purposeful without fear.

However complete man

Remarks

Why

Why is it that the state should not interfere in such cases? The reason must be persuaded but not forced.

In family systems, harm to people cannot be applied mindlessly. A kid may be protesting if it doesn't harm his parents. But developing values and disciplines is there. If a person is protesting, it may be because they are protesting with the can others' reaction as they do. No, these must engage constructively with good intentions.

Remarks

Q12. 'Courage is the most important of all the virtues because without courage, you can't practice any other virtue'. Critically examine the thesis in the context of human life in general and governance in particular. (150 Words) (10 Marks)

I may have very high morals but if I lack the capacity to tolerate pain, adversity for adhering to those values, there is no use. Courage is the attribute that makes all other values meaningful.

4

People pay bribe because they do not have the courage to face the government officials and fight for their genuine rights.

Officers neglect criminals, accept the illegal requests of politicians because they lack courage to face adversity. In such case their honesty, uprightiness, objectivity, kindness becomes useless.

Remarks

Remarks

Can you think of any other principle of ethics. Do you think that this could be a useful moral principle for you in deciding how

to act. Kant's principle of ethics rests on deontology. According to Kant, an action would be done not for some good result, but for the sake of duty. One's duty, categorical imperative, is the duty which we must strive for. In deciding whether a particular act is the right duty, we must see whether it can become a universal rule. Also, no human being must be treated as means.

In everyday life, we can apply this principle in numerous instances. For example, as a citizen, it is our duty to abide by the constitutional values, and

Remarks

(4)

Fundamental duties As a son or daughter it is our duty to serve our parents. As a spouse it is our duty to be loyal and caring to our better half. There is no need to look for ends in these. Here duty itself becomes an end.

However in general we must also give a thought to the consequences of our actions. Not because Kant was wrong, but because it is not always clear what the categorical imperative is.

Remarks

SECTION - B

In the following questions carefully study the cases presented and then answer the question that follows:

Q14. When Sheena reaches to one counter of the RTO office for her driving license renewal, the lady in-charge at the counter pass-on one form to fill for the same purpose. She asked Sheena to turn the page and go through it. Back side of the paper there was organ donation consent form which stated:

"Organ Donation: Upon my death I am willing to donate the following - there were then a set of boxes labeled - eyes, liver, kidney, any organ and none, together with a place for her signature."

Sheena asks the lady "Why such things are being pushed at this counter". Lady at the counter explains that this form of campaigning has been promoted by NGOs for the larger interest for humanity, however it is voluptary and she can escape it if she is not finding it of any worth. Sheena was not sure about giving consent. She was in dilemma whether to do it or not. After a brief thought she denied and moved from that counter.

On the way to back home, her friend Indran, who was also at the counter, suddenly said, "I did not wanted to say anything inside, but anyway I would have signed that card. If you get into accident and they see that you have agreed for organ donation, they will not even try to save you. There is organ sacrifice, and the doctors want to do what they can not to let you die. Organ donation cards are for signing, not for giving consent."

Later that evening, Sheena decided to talk to one of her teachers when she explained about her anxiety, teacher replied that she should follow her heart in the matter of organ donation.

Answer the following questions based on the above case study:

(a) From a utilitarian perspective, should Sheena agree to donate her organs? Provide an analysis.

(b) From a deontological perspective, should Sheena agree to donate her organs? Provide an analysis.

(c) Do you think all people ought to donate the organs? Why or why not? (Make sure that the arguments you provide are stated in terms of moral principles or legal rules that you apply to Sheena in case you are a utilitarian or deontologist.) (20 Marks)

(d) Utilitarianism: "The greatest happiness of the greatest number" is the greatest happiness. An individual by organ donation can...

Remarks

Save the lives of many people  
decide coming the disability  
of some person

Hence signing for the organ  
donation is the right thing to  
do. Even if the point raised by  
her friend is valid, according to  
utilitarianism if the welfare of  
more people is being promoted  
it is the ethical thing to do. No  
distinction should be made between  
self and others.

(b) From a Kantian perspective, we  
can ask the question -- if  
everyone refuses to donate the  
organs will it be sustainable? The  
answer is negative. Hence, refusing  
to donate organs cannot be the  
categorical imperative. The moral

Remarks



duty in this case is to volunteer for the organ donation programme.

(c) Life is a precious gift. Every life is precious. Saving lives of others is socially beneficial act. Even though I <sup>will</sup> may not be alive to feel the joy, I can very well anticipate the joy I would have felt to have saved the lives of others.

Advances made by science are useless if they cannot be used because of lack of kindness, compassion and benevolence.

Hence organ donation must be promoted. I would request Sheena to sign for organ donation.

As a concerned citizen, we cannot be passive with respect to social problems. The question

Remarks

raised by her form is also a genuine concern

We must raise awareness on the issue, engage in civil society activism and ensure a regime is put in place where the whole process is transparent

Just because there are a few black sheep, other good hearted people deter from volunteering

for organ donation. Someone must take up the cause and it can be that someone in age of general media working on such

issues doesn't require full time

Also, I would encourage others by my example

Remarks

Q15. You are a senior civil servant. One of your officer friend is hard working, completes her work on time but always demoralizes her subordinates by blaming them for one or the other thing. She keeps everyone on toes. Often she shouts in her office and want to just follow the blue book while working. She also insults junior officers if one fails to get the things done. Her only mantra to work is to "get the things done - whatever it takes". Due to this bossy attitude your friend is not liked by the subordinates and because of her uneven relation with her team members, she fails to portray a good office culture. Most of the colleagues know about this case but no one wants to discuss it because of your proximity with that lady officer. However one day one close friend happens to be your colleague briefed about the problems subordinate officers are facing.

Answer the following questions based on the above case. Bring merits and demerits related to each course of action and discuss the best option.

- (a) Directly talk to subordinate and assure about correcting the things in future.
- (b) Give responsibility to your friend who briefed you about this case.
- (c) Transfer the lady officer as this case may bring sorry figure for you also in future.
- (d) Request the lady officer not to do so as this may hamper their personal relations also.
- (e) Is there any better option available to correct the things other than what mentioned above? (250 Words) (20 Marks)

(a) Talking to the subordinates will give them hope and assurance of healthy work culture and boost up their morale as they will feel that there is someone in the higher authority who is looking into their concern. This will boost productivity and create trust, respect and mutual cooperation.

However more assurance

Remarks

without actual results can be counter-productive without a solution in mind I should not give false promises as this will lead to trust deficit and no improvement will actually take place.

(b) Giving responsibility to the friend will be helpful if he has the capacity to persuade and engage the officer in question. This will depend on his position in hierarchy, relations with that officer and also his rhetorical intelligence and persuasion skills.

If he is not suitable for the task, there can be an ugly situation without any gain and hence it should be avoided.

Remarks

(c) Transferring the officers ~~may~~ solve the problem. But it will be destruction of duty and there is no guarantee that the new officer would be perfect person.

(d) Requesting the lady officer might hurt her ego, she may deny it, she may accuse me of being biased and she can become more bossy.

(e) Way to approach:

1. Talk to everyone and get their opinion.

(i) If the complain is real, talk to the lady officer at right time and place.

she should not feel that she is being criticized or targeted.

(ii) A programme for improving work culture should be launched where suggestions would be invited from all, there would be 360° assessment and everyone will come up with plan of self improvement.

Remarks

9

Q16. Suppose you are called as the Chief Guest in an educational Institution to address a gathering of youth on the issue of 'cultural transition in India'. You confine your lecture mainly around one of the most apparent pointers of cultural transition taking place in the country, i.e. changing man-woman relationship with the latter being more open, forthcoming and assimilating. But the transition is marred by many sour and ugly events leading to sexual exploitation, honour killings and subjugation and defiance by male dominated office environment. After the lecture there is a question answer session. Answer the following questions that students and teachers posed in front of you:

- Are women outrageous in their liberty with regard to dressing up, breaking silence and asking their share in decision making?
- What should be the "limits of openness" for women in a culturally transitioning India in an era of globalisation?
- Is the institution of family responsible for the aberrant behavior of their male children regarding man-woman relationship?
- What will you do as a Civil Servant to change the attitude of society with respect to women?

(250 Words), (20 Marks)

(a) Women have been discriminated against and kept under subjugation for centuries. Women liberty and gender equality are constitutional and moral values which the entire society aspires for.

Assertion of right to Freedom by the women is not only justified but something which must be encouraged and supported. It cannot be termed as outrageous decision.

Remarks

(b) Limits of openness or restrictions are the same: For men as well as women. Imposing additional limits on women is unjust, unfair and patriarchal.

Equal limits on openness on both men and women will involve decency, fidelity and respect.

While the traditional society will find this equality and openness difficult to digest, it is the social attitude that needs to be moulded.

(c) A child learns a lot from his family. Since India is a patriarchal society, a boy grows up seeing the role of women being confined to domestic realms, women not taking independent decisions. If at any point of time the boy himself or by motivation from family doesn't

Remarks

Openly think on these issues, accept the prejudice and strive to change attitudes the behaviour will become aberrant. He may develop the notion that pious women remain submissive, "well" dressed and so on and other women who dress, talk and conduct freely have loose character and can be objectified. Such aberrant thinking may be present but unrecognised.

As a civil servant I will use every forum available to spread awareness on women equality, promote a safe working environment for women in government offices, launch awareness drive in schools, use Gram Sabha to engage in healthy deliberation and promote women achievements in every field. Apart from this policy of zero tolerance on crime against women and strict enforcement of laws will be done.

Remarks



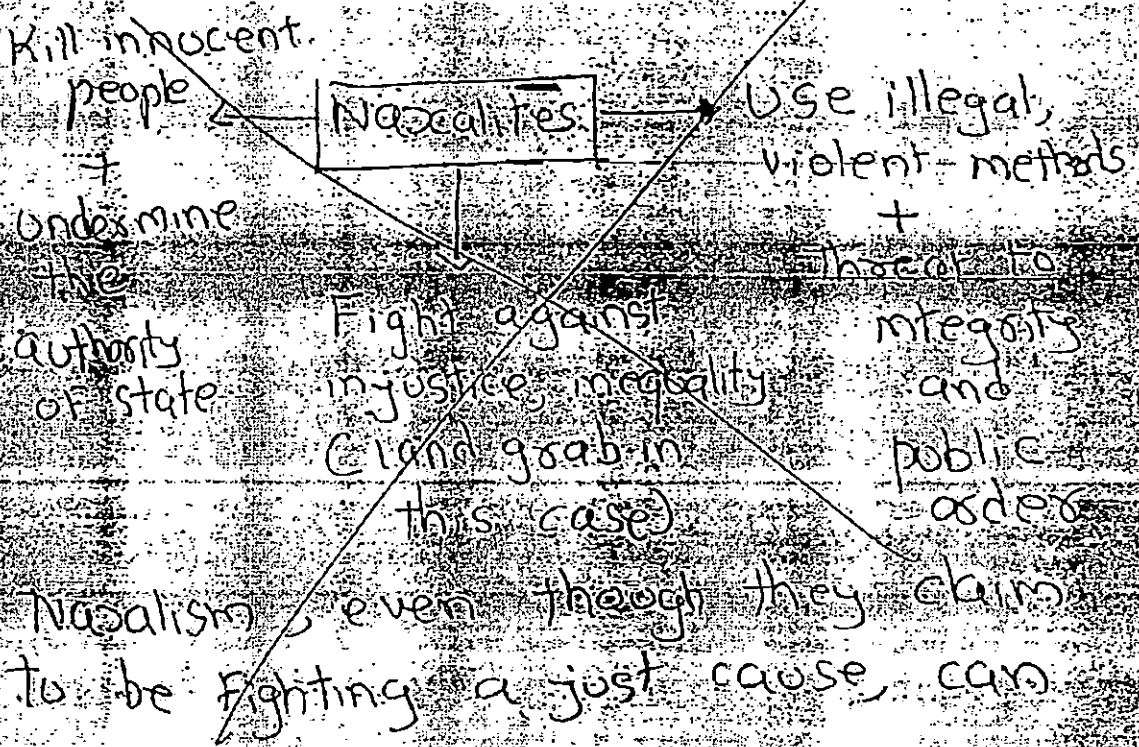
Q17. You are a no-nonsense police officer. There is a day illegal murder of a politician in your area. One of your senior police officer is close relative of that murdered politician. After much investigation, you come to know that Naxalites have killed him as he was involved in land grabbing case in remote area. Local people hated that politician. After few days you managed to arrest one naxalite who was involved in this case. He was involved in some other gruesome murder cases also. In an ambush more than 50 security personnels were also killed and his name was also surfaced in that case.

Your senior officer is putting pressure on you to kill that criminal as often these type of cases take much time due to the lack of eyewitness, as they enjoy local support and also villagers have fear.

Home Minister of your state also wants to do the same as it will send a message in the public about handling of law and order problem with iron hands. Thus send filler through one officer that 'If you do the same, you will get the full support of ruling party in future also'.

Answer the following questions:

- (a) In the above case which ethical dilemmas will you face and why will you call it ethical dilemma?
- (b) Will you follow the order of your senior officer and Home Minister? Evaluate your decision from the ethical and legal point of view.
- (c) Which factors will guide you in this case? (250 Words) (20 Marks)



Remarks

And the... [faded text]

Without... [faded text]... justice... [faded text]... threat to society.

However... [faded text]... high probability... [faded text]

(b) From legal point of view if I kill... [faded text]... since everyone is involved it can easily be shown that he was killed in an encounter and hence it will be safe. The issue is ethical in nature.

Remarks

The murders happened for a just cause (punishing the land grabbers whom the villagers collectively despised) but through immoral means (killing is in itself immoral)

If I kill him I will be doing exactly the same unethical act.

~~However, hence I will not follow the orders and will proceed with the legal process. I will work tirelessly to convince the villagers to bear witness. There would at least be a single person whom I will encourage and support. I will win the trust of villagers by explaining how the government is working for them.~~

Factors of justice, rule of law, socio-economic welfare, public trust, value for human life and unwavering belief in criminal justice system will guide my actions.

8

900

Remarks

Q18. You are a senior civil engineer in charge of a very big road project. You find that project contractor is working honestly and strictly as per the work schedule and also maintaining the quality of work. Suddenly his car got hit with an accident and hence he is preoccupied in his treatment. The project got delayed and the quality of work slightly get affected. Your superiors are putting pressure on you to take strict action against the contractor.

*In case if about you accountability what alternative will some this purpose*

- (a) What are the various options available to you?
- (b) Evaluate the merits and demerits of each option and choose the option you would adopt, giving reasons.

(50 Marks) (20 Marks)

In this situation my main motive will be to get the this work completed on time and with quality for preserving public interest and not allowing anyone to get unjust gratification

(a) options include

- Cancelling the contract
- Filing a civil suit
- Threatening the contractor
- Changing the schedule and prolonging the time schedule

Cancelling the contract will not help in completing the project on time. Also, the contractor can claim for compensation

Remarks

Filing a civil suit will lead to a prolonged legal battle which will further add to delays.

Threatening is first of all illegal. Also the contractor is ethical, professional person who has been delivering as expected. It is due to unhappy incident that the work is getting affected.

Changing work schedule along with reduced payment as a compensation will promote the public interest. However time is money and delay in projects cannot be moralised. Also compromise on quality can have serious repercussions.

Option chosen

I will arrange a meeting with

Remarks

The contractor for complete discussion on the matter. I will provide proof of delays and quality deterioration.

(Y) I will ask him if it is possible for him to appoint some manager to whom he can delegate his work because status quo will not work, neither will there be promise of rectifying mistake.

The other option could be sub-contracting to other builder.

Either of these will definitely work and the project will be completed on time with perfect quality.

I will personally express my concerns for his son and wish for his speedy recovery and request the contractor to take full care of him.

Remarks

Q19. You are a SP of a district. There is a project of infrastructure development in your area. This project is related to the widening of road. This project has been pending for long time but no civil servant wants to touch it as it is a very sensitive issue because for widening of road, removal of illegal religious construction done on the government land, has to be done.

One particular political party is also supporting these illegal structures due to political interests. Your senior officials have also given a blind eye to these constructions for long. Members of the committee who runs that religious structure went to court, but lost the case.

High Court has directed the state government to remove all such illegal religious structure which has mushroomed on government land. But no official want to burn their hands. One day District Magistrate has asked you to remove all the illegal structures using force. Being the SP you understand that removing the religious structure may lead to violence, even it can spark communal violence also. Some junior officers also showing their reluctant attitude to participate in their work as they belong to same community. Political parties have their particular interest in it. Being the first responder to any public anger, Police may also lose the lives of some of its men.

Answer the following questions based on the above situation:

- (a) Will you face any dilemma regarding the above said situation? Explain.
- (b) What steps will you take to address the situation?
- (c) Which course of action is best and why? (250 Words) (20 Marks)

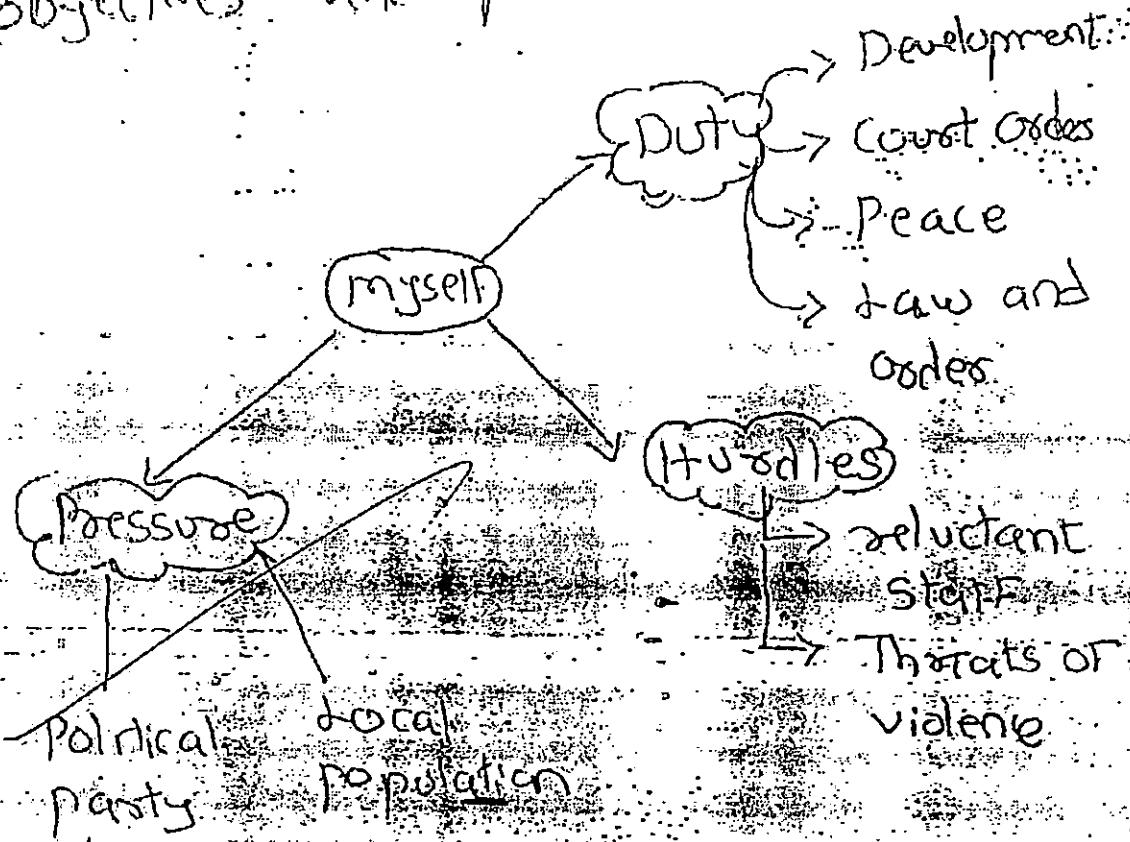
Dilemma Faced include development versus religious sentiments, law and order versus communal feelings, secularism versus public sentiments.

Religion is a powerful force. It can both promote love as well as hatred, peace as well as violence. Hence a cautious approach

Remarks

must be taken

As an SP I face the following objectives and pressure



Widening of the road is necessary and so is removing the illegal structures

However I will proceed with less brutal approach I will win the consent of the people

Remarks



I will arrange a meeting and explain the situation to them and tell them that it is for the public welfare of the community.

Alternative site to relocate the shrine will be identified and the shrine will be moved there keeping the rituals, customs in mind.

It is important to enforce legal orders, but ~~not at the~~ cost of harmony and human life.

~~For this, firm, social persuasions, skills and unbiased image will help in this regard.~~



GS SCORE

Remarks