

GS SCORE

An Institute for Civil Services

IAS TOPPER'S

TEST COPY

SHAHZAD ALAM

RANK - 398

GS MAINS ETHICS



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ETHICS, INTEGRITY AND APTITUDE

Time Allowed: 3 hrs.

Max. Marks: 250

Q.	Marks	Instructions to Candidate
1.		<ul style="list-style-type: none">• There are 17 questions.• All questions are compulsory• The number of marks carried by a question/part is indicated against it.• Content of the answer is more important than its length.• Answers must be written in the space provided. <p>Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off.</p>
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Name Shahzad Alam.

Roll No. _____

Mobile No. _____

Date _____

Signature Shahzad

1. Invigilator Signature _____

2. Invigilator Signature _____

SECTION - A

Q1. Why does cultural relativism supposedly make us more tolerant of other cultures and, critically examine the view that moral values are relative? (150 Words) (10 Marks)

Ethics is "what should I do?". Since the human civilisation has started to organise, multiple comprehensive doctrine started to evolve to find out the question "what should I do?".

The multiple comprehensive doctrine evolve their own norms, value, identities based on their historical experiences and cultural evolution. This lead to different morality based on cultural differences. Hence called cultural relativism.

Tolerance is the ability to bear what ~~we~~ not adhered to our value. It can summarised in the word of voltaire, "I detest what you say, but I protect your right to say."

cultural relativism make us tolerant

Remarks

because ~~these~~ of ~~these~~ reasons follows:-

(1) There is no objective ground that ~~the~~ value of one culture could be uphold higher than other.

(2) There is overlapping consensus among different culture. Different culture co-exist together because of evolution of existence based on mutual understanding.

(3) There is a sense of universality among different relative moral culture. For Ex- There are some true knowledge which valid across space and time. True knowledge are not based on one's belief or opinion but based on pure reason lack of any self interest. True knowledge like Honesty cannot be shakeable.



Moral values are relative because different perspective evolve because of different background based on different history and different culture. The multiple "different" signifies that there can't be absolute universality in moral principle. "Anekantavada" of Mahavira come near to Moral relativism.

Remarks

Q2. What is the relation between conviction, integrity and courage? Illustrate. What is the need and importance of conviction in leading a society or a group or an organization to achieve the goals of change and progress? (150 Words) (10 Marks)

Conviction is the one's resolve to do something. It emerges from the active desire which appears in one's effort.

Integrity as defined by Ministry of Personnel is the consistent effort in pursuing public service, with transparency, without letting the sense of suspicion or doubts.

Courage is the ability to do something which seems with full of obstacle, problems and challenge.

There is deep interlinkages in Integrity, Conviction and Courage which can be illustrated as follows:-

(1) Integrity is never easy. Cheating is immoral is universal moral principle. However a survey reported 95% of ~~that~~ students have done ~~some~~ cheating. They try to rationalize their act like "nothing big deal", "everyone does." They lack the conviction for the moral principle they hold. They lack integrity.

Remarks

(2) In modern complex society, ~~conviction~~ with deeper and wider challenge. Conviction is mere word without courage. For Ex: we can have full conviction to make system corrupt-less. But we succumb ~~to the~~ ~~in~~ ~~front~~ of influential person ~~and~~ if we don't have courage.

(3) Integrity need courage as well. our integrity toward work, organization will be of no use when we lack courage to protect the confidential and sensitive information, when it comes to our life.

The conviction can help us in following way to lead society or organization :-

(1) Conviction toward adhering to principle of honesty, truthfulness, Integrity will eliminate ethical dilemma and confusion.

(2) Conviction toward ~~achieving~~ ~~achieving~~ ~~achieving~~ achieving particular objective make our sub-ordinate serious. Gandhiji occasionally took on fast to show ^{his} conviction toward problem. Such as fast in 1934 to have seriousness toward ^{unborn} ^{ability} ~~unborn~~ ~~ability~~

(3) Conviction ^{along with integrity} makes the organizational structure rigid, effective and efficient.

Remarks

Q3. Explain role of epistemology in administrative decisions through an example?
(150 Words) (10 Marks)

Remarks

Remarks

Q4. Do you think that the best civil servant is one who acts as a whistle blower or one who tries to find the possible solution from within the system? Give reasons and cite examples. What are the challenges in finding a solution from within the system?

Scenario 1

(150 Words) (10 Marks)

Anand Mohan is working in a private organization. One day, he observed that his supervisor recruits people among his relative, friend and social circle. He does not feel the need to have further inquiry and raise the issue to higher management. Later on, he came to know that "It is the policy of that organization, to recruit among those whom you know of their calibre, trust their ability."

Scenario 2

Rakesh Singh is civil servant in a district of Madhya Pradesh. He too observe the case of recruitment of sub-ordinate staff by one of his secretary was done to their relatives and staff. He further have discussion with his colleague, and came to know that it is going in wrong direction. He fixed appointment with the corresponding secretary but it avail nothing. He raises the matter.

The two scenarios will help us to illustrate that whether whistle-blowing or

Remarks

Solution within system is SOM.

(1) Whistle blowing should precede with thorough internal deliberation and discussion with colleague and the respective alleged person.

(2) Whistle-blowing should be in case when the procedure followed or decision taken by other is against the high-self value which we possess.

(3) Most of the time, it may be case of miscommunication or non-alignment of our thoughts. The whistle blowing should be based on principle of impartiality and objectivity, with evidence based knowledge, free from any bias like emotion, self-interest or belief.

But sometimes, whistle blowing is the only way as the solution within system can't be possible :-

(1) After deliberation and discussion as well, it seems action is not within the realm of ethical dimension of organization.

(2) If action seems to be against high self value.

(3) If there is clear violation of law and the alleged person is not ready to hear

Q5. Explain and elaborate the following statements:

- (a) Never stop your heart from desiring and always surround yourself with people who will inspire you to push the envelope.
- (b) Success is not the result of spontaneous combustion. You must set yourself on fire.
- (c) Courage is the most important of all the virtues because without courage, you can't practice any other virtue consistently.
- (d) To walk safely through the maze of human life, one needs the light of wisdom and the guidance of virtue.
- (e) There was never a night or a problem that could defeat sunrise or hope.

(50 Words Each) (5 × 4 = 20 Marks)

(a) we should never limit our ambition and always try to fulfil that ambition keeping our moral principle as reference. High ambition need high efforts and positivity. without positive environment and without internal and external motivation, we can't be able to push our boundary.

we should always strive to achieve best within all possible means we have.

Remarks

(b) "overnight success" - This is myth.

No success (real) can be achieved within a day.

Today Virat Kohli is one of the best cricketer of our time. The ability achieved by him is ~~not possible~~ possible only by endless hour of practise ~~and~~ on the net and endless hour of exercise. It needs self-discipline to avoid all those tasty fast food, perseverance to rise after all failure and move over to correct own's mistake.

A student appear in a examination of IIT-JEE. It is exam of one day - six hours. But it involves endless hour of practices. He may get full marks ~~out of~~ and some may claim him to be lucky. But he put all those extra-hour to make himself lucky in examination.

Definitely success need endless

effort, practice, patience and desire to success.

~~Arise~~

Arise, Awake and stop not till the goal is reached. — Swami Vivekananda

(C)

Courage is the mother of all virtue. without courage, we will not able to ~~achieve~~ practice virtue.

(1) Truth is a virtue. Suppose we have done some mistake. we lie in front of our parents because of fear. we know we have to speak a truth but that is of no use without courage to speak truth.

(2) Illegal sand mining is in rampant practice. It is duty of a public servant to control illegal sand mining. He will not be able to do, unless have courage.

(3) Honesty is the best policy. This everyone knows. It is of no use without courage to adhere toward honesty.

Remarks

All virtue like Truth, honesty are fields of engine. Courage is engine itself. without courage, it is not possible to adhere ~~and~~ toward those virtue.

(d) The Goal of every Human is happiness. The obstacle in life seeks to diminish those happiness.

We can achieve happiness through virtue. Virtue means excellence. We can achieve excellence through true knowledge.

True knowledge is like time-less wisdom. It is unshakeable. True knowledge is different from belief and opinion. True knowledge is based on pure reason, lack of any self-interest. True knowledge can only help us to achieve excellence and thus ~~help~~ prepare us to deal with all obstacle of life.

(e)

Remarks _

Q6. What is doctrine of double effect? Does 'Principle of Permissible Harm' stand the test of moral laws? (150 Words) (10 Marks)

Doctrine of double effect: is principle of moral philosophy. Doctrine of double effect is an instrument to solve the ethical dilemma, eliminate confusion.

Doctrine of double effect states that if for a human action, there are good as well as bad consequence. Prior to the action, one is aware of the bad consequence. Even though, that action is morally correct as it aims to good consequence.

This principle is applicable to case like Euthanasia. ~~an~~ A doctor prescribe a drug to a patient to relieve his pain, despite knowing that action has serious consequence on his health and will ~~to~~ eventually lead to his death. But that

Remarks

principle is morally correct as it intended to relieve pain.

Abortion in case when health of mother is in danger is valid on ground of double effect.

The bombing on camp located in midst of a city is allowed on doctrine of double effect. As the attack does not intend to target civilian. However, weapon of mass destruction does not stand morally on ground of double effect.

Doctrine of double effect and principle of permissible harm differ on account that in principle of permissible harm, there may not be any good consequence. In such scenario, it will not stand the test of moral law.

The action stand the ~~was~~ test of moral law only when it has intended good consequence despite of hidden/known bad consequence.

Remarks

Q7. What is excellence? What are the main obstacles in the pursuit of excellence? How does continuous pursuit of excellence help an ordinary person or a leader in betterment of the life and society?
(150 Words) (10 Marks)

Virtue means excellence. Excellence is Path of happiness. Excellence lead to a good life and make our life valuable. Excellence can be achieved through True Knowledge. Knowledge which is based on pure reason, lack of self interest. True Knowledge is time-less wisdom. True Knowledge is not belief or opinion which can be shakeable.

The main obstacle in the pursuit of excellence is :-

(1) Ignorance.

(2) Passion.

These are the main obstacle, other can be Habit (negative sense, fear).

Ignorance is like person sitting in a cave with their face toward the wall

Remarks

of cave and hand tighten with rope. They will see the shadow of a bird and understand it the real. ~~It~~ This is explained by greater scholar Aristotle Allegory of cave.

Continuous pursuit of excellence makes us virtuous. It instill the virtue like Truth, Love, compassion, empathy and sympathy.

It helps us to understand our feeling and then only we can understand the feeling of other. It involves "active desire" to understand the problem and to solve it.

Excellence in a public servant help him to make robust organizational structure. It creates coherence by eliminating ethical dilemma and confusion. It creates trust within public and instill a sense of confidence.

Remarks

Q8. Is innocence a positive or negative attribute? Can you say that the death of innocence is one of the main reasons for decline in faith in goodness? Would you agree that as the more intelligent and practical we become, there are more chance of death of innocence?

(150 Words) (10 Marks)

As soon as we hear innocence, it gives us a picture of a little child. Child is most virtuous among all of the other age group. He is loving, truthfulness, and above all full of innocence.

Innocence is definitely a positive attribute. But innocence should not be confused with weakness, and also innocence in itself is of no use. Innocence coupled with other virtues like truthfulness, honesty, compassion, sympathy can help us to achieve goodness.

The present age is of modern complex society. In this era, things procedure, action, everything are organized. Such kind of robustness, efficiency

Remarks

effectiveness has left no place for innocence. So, in present time, there is no strictly sense of death of innocence, but innocence has been sidelined. This led to ~~the~~ decline in faith in goodness. The reason is that within the process, the touch of humanity has left to some place. Innocence has capability to arouse the faith in goodness.

Yes, here the intelligence in sense of doing complex functions, organizing structure and practical in sense of making things work. So, here the focus is of solving the problem in most effective and efficient way. This has not led to death of innocence but has certainly led to sidelining of innocence.

Remarks

Q9. Can 'goodness' be learnt? Discuss the eightfold path suggested by Buddha in this regard and explain its relevance in contemporary times for ordinary citizens, leaders and administrators?
(150 Words) (10 Marks)

Goodness is the core objective of a human life. Goodness makes our life happy and valuable.

Goodness can definitely be learnt through Ethical practices. Ethics gives us guiding principle and act as an instrument to solve our ethical dilemma.

Goodness can be learnt through Ethics in following ways:-

(1) Ethics pinpoint the disagreement. It clearly point out the problem and thus help us ~~at~~ in solving problem.

(2) Ethics as a moral principle is not just meant to provide us the judy values and norm but essentially meant to make our life good.

Remarks

(3) Ethics can give no answer and reveal answer. Ethics never conclude. It is our decision which at the end matter. Ethical decision instil goodness in us.

The eightfold path suggested by Buddha to end suffering and achieve nirvana are as follow :-

- (1) Right view.
- (2) Right resolve
- (3) Right conduct
- (4) Right faith.
- (5) Right understanding.
- (6) Right path.
- (7) Right action
- (8) Right.

A civil servant need to ~~have~~ be impartial, objective, political neutral, integrity, ~~and~~ He has to adhere to his principle and values.

These principle can have direct linkage with Eight fold path suggested by Buddha.

Remarks

Q10. Define the following terms with respect to civil servants:

- (a) Beneficence
- (b) Self-integrity
- (c) Reciprocity
- (d) Serviceability

(50 Words Each) (4 × 5 = 20 Marks)

Remarks

(b) Self-Integrity

A Public servant should have Integrity. Integrity is consistent performance of one's duty in full transparent manner with effectiveness and efficiency without letting a sense of suspicion or doubt.

Self-Integrity is never easy. People generally tend to rationalize their action, like as everyone is corrupt so, being corrupt is not a big deal. Wrong is wrong, if everything does ~~is~~ wrong does not mean it become ~~is~~ right.

Integrity need courage and conviction. One's adherence to his high-self value and seeing value in adhering to such value is the key principle.

Integrity helps a civil servant to have robust organization, coherence, elimination of ethical dilemma and no confusion.

(c) Reciprocity :-

Reciprocity is the act of returning back. If you do good to me, I will return the same.

~~Reciprocity~~

Reciprocity also mean being responsive.

Remarks

Remarks

Q11. 'Only when correct reasoning and right desire come together does truly virtuous action results'. Do you agree? Justify. (150 Words) (10 Marks)

Remarks

Remarks

SECTION - B

Q12. One of your friend, a mid-level bureaucrat, is highly upset because of his job related stress and family problems and often expresses his disenchantment with life. He gave an application for 3 week leave, which was sanctioned by his boss. However, a senior officer (placed higher than his boss), called him during his leave period to office for handling a sudden exigency and this was not the first time when such a thing had happened to him. It happens very often because the officer is very efficient and reliable. The officer has a feeling that those who work honestly are overused while those who work less but keep a personal liaison with seniors work less and get various rewards and privileges. He is disillusioned. He is unable to give reasonable time to his ageing sick mother, his wife who is under depression and children who are going to face their 10th and 12th board examinations. The officer is very upset and broken because of his inability to reconcile his official duties and family responsibilities. He seems to be very disturbed and broken. Despite being an honest and efficient officer he has not been given adequate rewards and recognition and space for looking after his personal needs; he displays signals of suicidal tendencies. What would be your suggestions to him? Discuss merits and demerits of each option. (250 Words) (20 Marks)

The scenario involves that my friend is not able to balance his personal and professional life. In his personal life, the issue is that he could not give sufficient time. His wife is ~~in~~ ~~in~~ depression need person care. Similarly his sick mother need to regularly visit to doctor and attention toward his children is also needed. So, ~~what is demand for his personal~~ ~~life~~ His personal life is demanding time.

Remarks

In his professional life, he thinks he overwork, and his colleague got less work. He also feel that he is not sufficiently rewarded and may be called for ~~work~~ ~~at~~ even during leave.

So, There are clear two problem distinct and need separate solution:-

(1) Personal Life - Need Time.

(2) Professional life - ~~Need~~

(a) Need to correct perspective.

(b) Align the work.

(c) organization efficiency.

Solⁿ :-

★ Personal life :-

He has to find out time for his family. But that time can never be available in package but in slot. He has to give care to his wife as when he need time, guidance to children with help of person tutor and overall checking even while during work. He

Remarks

need to prepare himself to carry his mother to doctor as an when needed. Once his wife recover from depression, she can take care of ~~his~~ her mother as well.

So, in short, for family, he need to ~~be~~ give time and be productive

Professional life

(1) He should not think about reward. A civil servant is servant of society who need to work in consistent transparent manner with full integrity. He need to have patience. within no time, his work will be recognized, praised and awarded.

(2) He need to have one-2-one meeting with his boss, clarifying his aspiration, need and fill any kind of communication gap:

(3) He need to be efficient by aligning the work in more coherent manner.

(4) He should constantly deliver service in best possible manner with proper take care of personal life as well.

Remarks

Q13. As a District Magistrate in a tribal area, you have found that there are many superstitious practices which inhibit the welfare of the people such as - believing in super natural powers responsible for droughts, famines, natural disasters and diseases, witch hunting, fatalism (surrendered to fate rather than making efforts to change). While aspiring to act as an agent of change and development in the region, you find that there is opposition by people to modern ideas and practices. Answer the following questions:

- How will you proceed to remove superstition in tribal area and instill rationality among the people?
 - Do change and progress needed to dismantle the local traditions in the tribal area?
 - How a civil servant can win the trust of the people in a tribal area?
 - How to ensure people's participation in any measure which you have suggested?
- (250 Words) (20 Marks)

(a) How to remove Superstition.

we have various senses like hearing seeing etc. Among this, the most important is seeing - we believe what we see. Such superstition can be tackled with multi dimensional approach:-

(1) NUKKad - Na tak - They should relate their life closely with act as well as message should go clearly.

(2) Highlighting any real life incident which got in problem due to superstition.

(3) As rightly said, changes come

Remarks

in society when people within the society come out ~~to~~ ~~to~~ against such belief. Sati System is not part of today's society only because Raja Ram Mohan Roy stood against it.

So, Raising the voice of few awakened individual within the tribes will work.

(4) Government has launched Bhalaja model school. Education can create long-lasting change.

(b) No, changes and progress need not to dismantle the local tradition in the tribal area.

This is evident in our constitution as well. we have provision of fifth schedule, sixth schedule, Panchayat Extension to scheduled area Act 1996 to with modern changes within ~~tribal~~ tribal society coexisting with their tradition.

Our First Prime Minister Pandit Nehru seek to incorporate tribal community within modern society keeping their original

Remarks

habitat in fact.

In this scenario as well, awareness, education within their society, through their society will eventually lead to elimination of superstition.

(C) A civil servant is vanguard of social change. As recommended by 2nd ARC, a civil servant need to have more contact with people. A civil servant need to spend more time in field areas. He should spend few overnight with them.

He need to have have compassion toward their problem. when people observe benefit change, ~~and~~ they will automatically develop trust.

(d) People's participation is Key. Govt. machinery is of no use with participation of people.

People should be first able to understand the issue, then a they should understand the importance of issue. They should be part of programme. This will ensure their

Remarks

Participation.

Q14. You are CEO of a company, which is involved in manufacturing of large-scale copper products. It has created good employment opportunity for the locals. But the local residents are not happy with the management of the company and big group of local residents are protesting continuously. They are demanding closer of the plant as factory discharge is contaminating the local water sources.

Your father is a senior IAS officer placed in the concerned Ministry. He is influential and very well networked. Company's management is pushing you to manage the situation and local authority through your father, as putting high quality production facility in plant will increase the cost of production, and company may loose market share in terms of sales if cost goes high. Based on the above situation answer the following questions:

- (a) What are the options available to you?
- (b) Discuss merits & demerits of each option.
- (c) What will be your final call? Justify.

(250 Words) (20 Marks)

This scenario explains that there is issue of local water contamination because of company waste. people want to solve the issue. Mean while, I have to ensure that the problem is solved in minimum input.

I have two objective :-

(1) minimize the cost of production of my company.

(2) Contain the protest of Local

(a) Either by water treatment plant

(b) using influential position of father

Remarks

which company official want.

As utilizing position of father has demerit as below :-

(1) It is not permissible under the code of conduct of civil service rule to extend the benefit of one's position to his family member.

This may amount to corruption charges on my father.

(2) The problem of water pollution is not solved which is the core problem. It is not in the interest of whole environment and has serious repercussions.

The other option then is to ~~keep~~ solve the problem of water pollution as well as keep the cost intact.

(1) There will first step to have the cost analysis of waste water treatment rather than changing the quality of production at all.

(2) Efficiency analysis of company to find out ~~the~~ ~~any~~ any mismatch in optimal resource utilization.

(3) Slightly compromising with quality of copper-product without any appreciable and noticeable change in the final product also provide a source of cost-cutting.

This will ensure the input cost to remain same as well as solving the ^{waste} water ~~problem~~ problem by just treatment of water rather than changing whole quality of production.

— X —

Remarks

Q15. You are head of a charitable trust that takes care of education, clothing, food & other basic needs of children from marginal community. Your organization also offers health services to the members of weaker section. You find it difficult to serve qualitatively because of the crunch of funds. Trust runs on donations and contributions from donors only. There is a regular fall in contribution from several imminent persons who were prime donors previously. Now you have decided to go for small advertisement to get donation for the good cause. Response is not very encouraging, however, a prominent local politician with a criminal record offers a hefty donation. The options available are:

- Take donation from that politician.
- Reject offer of that politician as his track record is poor.
- Ask him to directly assist to those who are in need.
- Reduce your operational scale to affordable level, so that you can sustain charitable work.

Analyse each option with its consequences.

(250 Words) (20 Marks)

(a) Take donation from that politician

This option is feasible only when he is giving fund ~~via~~ through ~~the~~ cheques, debit card or online transaction.

As long as, the money which ~~is~~ he is giving is white and he is not demanding any personal favor, it will be correct to accept that fund. He should not get any political favor ~~because~~ as well because of the charity ~~is~~ he is doing.

Remarks

A person being criminal does not lose his right to help others in all transparent and ethical way.

(b) Reject offer of the politician as his track is poor

As long as the source of income ~~from~~ which he is ~~donating~~ donating is not illegitimate, it will be correct to take the fund.

• In following scenarios, he should not accept the fund :-

- (1) Black money - Charity in cash
- (2) Illegitimate source.
- (3) Demanding personal and Political favor owing to his charity
- (4) Malafide intention

Remarks

(C) Ask him to directly help those who in need.

In this scenario, there is no my role. He can always give money to any one. This option, I will not suggest.

(d) Reduce your operational scale to affordable level.

yes, ~~if he is not~~ This ~~is~~ is the most optimal solution as it will refrain my organization to have attachment with any illicit person nor need to take any extra fund as if I am able to manage by operationalizing at affordable level.

Remarks

Q16. You are a District Collector. A seven-year boy has been killed in a school. Parents are angry and protesting. They have blocked the traffic and want speedy action. Parents are scared as it happened during the school hours. They also want tough action against school administration. Few parents don't want to send their children to same school. They tried admission in different schools' but all of them have been denied admission. Now, few parents seek help from administration for admission of their children at different places. They don't want to send their children to same school where a boy has been killed. It is harming their children's study as examination is approaching. What are the options before you as District Collector to address the concerns of the parents?

(250 Words) (20 Marks)

A district collector is expected to serve in best possible manner to solve ~~the~~ any conflict, hiccups and problem within his duty. As a district collector, it is responsibility to hear out the concern of parent and find out the possible mechanism.

The fear of ~~children~~ parents is ~~not~~ legitimate. Everyone want safety ~~with~~ # of their children. They will obviously fear

Remarks

to send a child where a child has been recently killed.

These are two possible solⁿ :-

(1) Make possibility of admission to their children in other school.

(2) Ensure safety of their children in older school.

The first option is not optimal, as many schools will not have capacity and the old school will remain useless as not proper utilization of resources.

The 2nd solution to ensure safety of children in older school.

For this possible mechanism,

I will adopt :-

① Strict investigation inquiry for the ~~to~~ cause of murder and fair and transparent mechanism to put accused to punishment.

(2) Proper safety arrangement of children in school by deploying personnel.

(3) Involving NHOs who are actively involved in child safety and child related activities.

(4) Temporary suspension of management of school till inquiries and the school run within administration for inquiry period.

These activities will instil confidence in people and ~~that~~ they will feel safe in sending @ their children.

Remarks

Q17. As a young IAS officer, you have been posted as the Sub-Divisional Magistrate in a remote area. You have found that schools, road connectivity, community halls are not in good conditions. You know that allocated budget is not sufficient and also the whole process of getting nod from higher authority is time consuming. You have found an alternative to do it through public participation. Mention the steps you will follow in this case and justify each step. (250 Words) (20 Marks)

The development of an area in a country has to be through Public participation but the mode may be different:-

(1) Public participation in form of taxation.

(2) Direct taxation at local level with the help of Panchayat and state govt. or - decentralisation collection.

I will work through both method :-

(1) I will initiate the process of disbursement of fund from higher

Remarks

authority.

(2) Through Panchayat, Public participation can be done to have local development of road, water. When people give fund to these activities, they will be more concerned and involved toward the activity.

Recently, A young IAS officer in North-East has constructed Road with full public participation. Such initiatives have gained social acclamation.

Remarks

The Public participation will increase the pace of development. This will ensure confidence among higher authority as well to disburse fund.

(3) Apart from these, public participation in development create a sense of empowerment, instil confidence, Strengthen grassroot democracy and mobilised people toward developmental activities.

—X—