

ETHICS, INTEGRITY AND APTITUDE

Time Allowed: 3 hrs.

Max. Marks: 250

Q.	Marks	Instructions to Candidate
1.		<ul style="list-style-type: none">• There are 19 questions.• All questions are compulsory• The number of marks carried by a question/part is indicated against it.• Content of the answer is more important than its length.• Answers must be written in the space provided. <p>Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off.</p>
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84

1. Invigilator Signature _____

2. Invigilator Signature _____

Name Madhumita

Roll No. _____

Mobile No. _____

Date _____

Signature Madhumita

Section - A

1. What is 'principle of ethical egoism'? How does Thomas Hobbes explain 'state of nature'? Why 'conflict' becomes a more natural outcome than 'cooperation' in modern societies? (150 Words) (10 Marks)

Ans: The principle of ethical egoism states that a person takes that decision which maximises his/her own welfare (interests).

Conflict a more natural outcome than cooperation in modern societies :-

- ① Every individual carries great sense of self esteem, doesn't want to bow down before anybody else.
- ② People are too busy & more likely to be frustrated with daily chores in a world where one has to compete for everything. There is a general tendency to look at others as 'competitors'.
- ③ Earlier societies had sense of "Community", Now individualism has taken over, i.e. idea of me before everyone.

Remarks

④ People are so engrossed with machines, gadgets, technology that their capacity to understand human emotions has been severely compromised.

For Example, A simple scratch on someone's car by an Autowala can trigger a Gunfight.

⑤ There is a general tendency to presume that the other person is hostile; people don't give any benefit of doubt.

⑥ Being polite or meek with others is taken as a sign of cowardice; so people in general like to be harsh on others.

⑦ Resource Scarcity promotes 'Unhealthy Competition'
For Eg. Caste issue triggered violence in Karnataka & Tamil Nadu against each other's respective citizens.

⑧ In a diverse country like India i.e. diverse along caste, class, religious, linguistic lines, differences speedily transform into conflicts.

Therefore conflict is more likely outcome of interaction between people in the modern societies.

However, Nelson Mandela's message of "learning to love fellow humans in 'Long walk to freedom' is worth consideration.

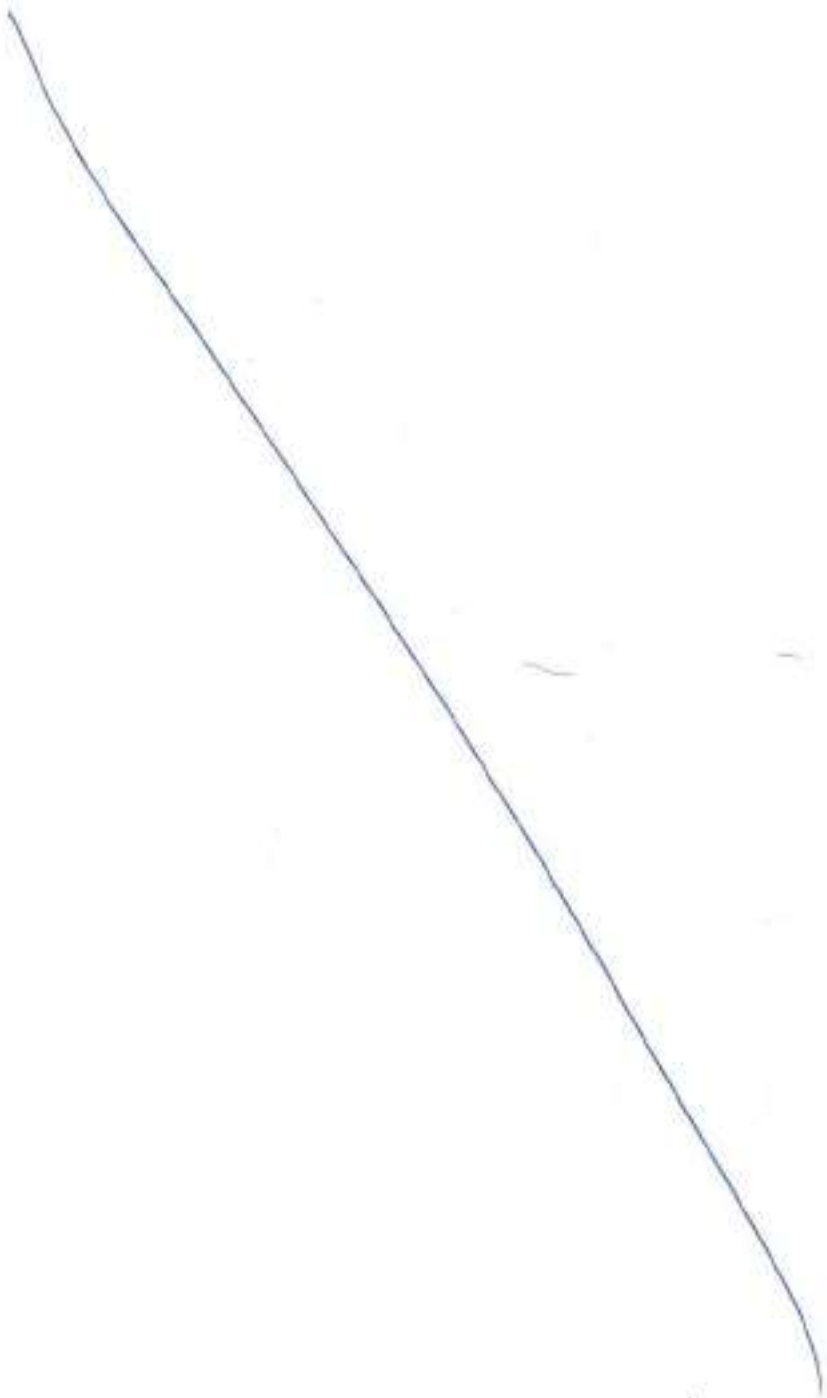
Remarks

Very good reasoning. Try to answer all parts of question
Try to be brief in explanation.

3.5

2. How 'social contract ethics' differ from 'natural laws ethics'? Which of the two is better and why? (150 Words) (10 Marks)

Remarks



Remarks

†

3. Why maintenance of human dignity has been incorporated in all religious texts as well as in our Constitution? (150 Words) (10 Marks)

Ans: The preamble to the Constitution of India reads "... and to promote among them all fraternity, dignity of the individual and unity & integrity of the nation.

Human dignity is the idea that each individual is unique in her/himself and possess several inalienable rights by virtue of being a human. These are essential for their well being.

Maintenance of human dignity - incorporated in all Religious texts as well in our Constitution.

① The old testament describes how God created the human being as a the supreme creature on earth who is to be the master of all other creatures here. Thus, humans are the only social creatures on earth & form the basic unity of society. The degree of protection of their rights is an indication of how

Remarks

This refers to human rights

They to be brief include other religions texts as well.

the society has progressed

- ② Some practices violating the principle of Human dignity → Human trafficking
 → child labour
 → Manual Scavenging
 → organ trafficking etc.

All these practices rob humans of their right to live a peaceful, prosperous & healthy life. These are made to undergo activities which don't befit humans. Moreover, these practices create "differences between people" while we know "All humans are born equal".

Therefore, to maintain peace in society and avoid conflict & injustice, every major religion of the world & every country incorporates some basic tenets to ensure dignity of human beings.

The Indian Constitution has therefore conferred upon all its citizens some fundamental rights (Article 12-35, Part III) which enables them to lead dignified existence. The concept of Fundamental duties ensure, that no body violates others' right to dignified existence.

Remarks

very well answered.

Definition of human dignity can be improved.

4.5

4. What is the difference among the concepts of knowledge, education and wisdom? Can knowledge be equated with virtue? Which is more important, while taking decisions in personal and professional dilemmas? Give reasons. (150 Words) (10 Marks)

Ans: knowledge can be called acquisition of facts and concepts that a person learns over a period of time.

Education :- formal learning by human beings in schools & colleges. It is also accompanied by formal acknowledgement by Universities & boards.

wisdom : General aptitude of a person to understand & respond to problems & issues in our lives that help develop through real life experiences, observations

Equating knowledge with Virtue

virtue refers to good traits of a person.

For Example honesty, integrity, Courage, Compassion.

Everyone has a common knowledge that we have to be kind and generous towards the poor people. But it does not necessarily mean we give "money"

Remarks

to all the poor who beg on streets.

Secondly, most people know Corruption is bad and slows down a country's growth. Yet 69.1% of Indians have accepted given some form of good bribe (Corruption Perception Index by Transparency International)

It can be concluded that virtue & knowledge can't be equated but both in combination can make the world a better place to live in. For Eg. Being honest & knowing whom to report to if somebody tries to bribe us.

Which is more important? ∴ Knowledge/Wisdom/Education

Personal & professional dilemmas involve choosing among competing set of principles where at least some have to be sacrificed. However, All the three are equally important. Example ∴ Education enables us to reach a position

where we have the power to decide. Knowledge about the institutions, authority, limitations enables us to decide our best course of action. Wisdom helps us to predict the likely outcome based on our past experiences.

An administrator becomes one because of his education, functions with knowledge and solves problems with wisdom.

Remarks

Some of the examples are not suitable or self-explanatory. Definitions are good, clear and concise

4.5

excellent explanation

5. What is intuition? Why intuition is considered as a special attribute of a good leader? What is the significance of intuition in administration? (150 Words) (10 Marks)

Ans! Intuition refers to the ability of a person to foresee the likely outcome of a decision / event / action.

Intuition & leaders

- ① A leader only becomes one when he/she knows how people are likely to respond to their leadership.

For example, Gandhiji suspended the Non-Cooperation movement after chauri-chaura incident of burning alive of policemen. He knew could foresee -

- good example*
- * The violence spreading further
 - * The British's violent repression on people.
- He wanted to prevent both from happening & called off the movement just in time lest it went beyond his ^{or anyone else's} control.

- ② If a leader doesn't lack the capability to comprehend his follower's emotions & their most likely

Remarks

course of action, he/she can't direct their energies in to productive activities.

You may add what other qualities make a good leader (in brief only)

significance of Intuition in Administration

Underline
key words
or
phrases

① To coordinate the efforts of the subordinates in the right manner to achieve the stated outcomes, the administrator should be able to foresee, how the situation is likely to play out. This can ensure better management of Resources by the officials.

② Similarly, when a public agitation breaks out over some issue, the administration should be able to foresee the likely development clearly so as to manage the situation effectively.

However, the concept of intuition is not based on scientific principle. It may or may not work as a method to decide the next course of action.

Remarks

4.5

Very well answered

Good usage of suitable examples

6. It is futile to factor in moral and ethical issues in the school and university system because although learning them is easier, it is far more difficult to practice them'.
Comment.

(150 Words) (10 Marks)

Ans! Ethics is a system of beliefs, values, morals that govern human action. It helps to judge the right & wrong in human actions. Ethical standards are imposed by society.

Morals on the other hand, are personal code of conduct of a person, which don't need acceptance from society. A person can be moral alone but can't be ethical alone.

Utility of moral & ethical issues in school & University:

Schools & Universities are places institutions which can shape the attitude of people towards & various aspects of life. The years of school & college tend to be one's formative years. A special emphasis on ethical conduct & morality can obviously lead to a more just & ethical society.

Remarks

Why learning them seem futile?

① Most learned ^{intelligent / sharp} people are found to be behind the biggest scams. It tends to become a justification for saying "teaching ethics are morality is futile".

Give eg.

However, it is the fault of the institutions entrusted with enforcement of ethics & laws. ~~that~~ we lack the "ethical Infrastructure". We fail to punish the unethical which discourages the otherwise ethical person & they ~~are~~ become more likely to join Unethical brigade.

very good

Steps to make moral & ethical issue more relevant in educational institutions :

① Case studies of people - ~~who~~ who led exemplary lives (ethical & moral) & the name they made for themselves be included in curriculum.

② Instances of cheating, stealing, lying, harming others are unethical & need to be punished to make students learn bad deeds never go unpunished.

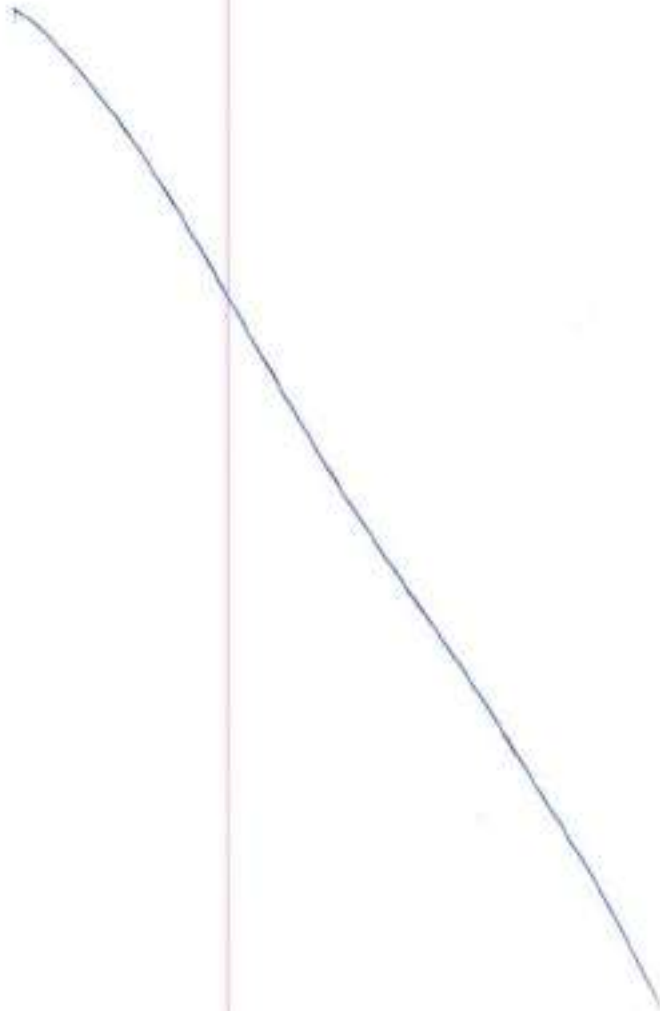
③ Rewarding the students who behave ethically to encourage such behaviour among others.

④ Also discuss the cases of unethical people & the fate they met. to discourage such behaviour.

Remarks Include other factors - curriculum, pedagogy, contrast with real life experiences, etc

(4.5)

7. How do you understand Rousseau's idea of "General Will"? "A commitment to the common good could bring us together and solve the deepest problems of this country and the world now faces". Critically analyze. (150 Words) (10 Marks)



Remarks



Remarks

8. How the cultural relativism defines "good"? Critically examine the view that moral values are relative? (150 Words) (10 Marks)

Ans: Cultural relativism implies that culture of one country or city or place varies from other country/city/place. Thus, there is no universal culture & no culture is good or bad.

→ It refers to variation in values being considered good or bad in different cultures.
Relativity of Moral values

Morals are personal codes of conduct of a person. They may vary ~~among~~ from individual to individual and hence, are relative.

Examples of relativity of moral values

① USA ^{can be generalised as West}

Women are equal right holders at par with men.

- Can drive
- Can work
- become lead Independent lives

Saudi Arabia

Women ~~can~~ couldn't drive until very recently

- Can't leave home without male guardian
- Can't lead independent lives.

Remarks

② India
 ✓ Gay marriages are taboo.
 ✓ Gender conversion is frowned at

USA
 ✓ Gay marriages are socially acceptable
 → Mention laws or rights instead of individual
 ✓ Bruce Jenner became a ^{example} in
 Caitlyn Jenner is acceptable ^{such} there ^a case

③ Polygamy is acceptable in Islam but banned in hinduism.

Thus, moral values are relative.
 Explore the idea that not all moral values are relative — examples — reasons. (critically examine)

3

9. According to Maslow's hierarchy of human needs, why most of the human beings get engraved in the basic necessity of life rather than moving to the self-actualization stage which reflects that human beings are not simply a biological machines?

(150 Words) (10 Marks)

Ans:- Abraham Maslow gave the "Hierarchy of needs theory" whereby self actualisation is the ultimate need of every human being.

Self actualisation needs include becoming the person that one set out to become. It's about realising one's potential fully. For example, Our ~~was~~ prime minister's journey from a modest tea seller & gradually rising through the ranks to become the PM of the largest democracy of the world is his self actualisation. The example is suitable but you may avoid giving example of political personalities

Not needed A machine is an inanimate object that is free from fatigue & emotions. It starts when switched on & turns off when needed by its operator. Its ~~not~~ efficiency is not compromised by being illiterate, poor, ill, disabled, homeless.

Remarks

Humans on the other hand, do not have such programming. The basic needs of food, clothing, shelter, a functional school, a toilet, access to hospital are ~~the~~ unfulfilled for vast majority in our country & beyond.

So, the question why most humans are stuck at

Basic needs :-

- ① They find it hard to meet basic needs. ^{Reasons?}
Underdevelopment in country, poverty, inequality, lack of opportunities
- ② ~~They~~ Their ability to dream is suppressed by the harsh deprivations in everyday life.
- ③ Society, governments have not been too supportive in their cause of liberation from bondage of poverty & miserable existence.

④ Will they ever move beyond basic needs? 4

Amartya Sen's "HUMAN CAPABILITY" approach has an answer. The state needs to invest in health, education, living standards of people. So that economic growth translates to better life for all & they can dream of becoming something big in life & contribute to -
 - society.

Remarks Very well answered. Relevant points and examples. More points may be added for answering why of question.

10. The easier way in life is to surrender completely in front of the powerful and enjoy the privileges which flows from power while it is foolhardy and stupid to challenge the authority for howsoever good reason and make life miserable. Critically examine the merits and demerits of both the approaches and state which of these approaches you think is right and why? (150 Words) (10 Marks)

Ans! In the contemporary world, the most pragmatic option to live a hassle free life is to carry out the orders of the powerful people in society. When one fails to do this, unpleasant consequences follow. We are all too familiar with ~~the~~ killings of whistleblowers, transfers of honest officials & murders of journalists who tried to fight the powerful & corrupt.

Approach No. 1 ① Surrender to the powerful

merits ① Good life for the family - gets money, gets peace

② No threat of retribution from those capable of causing it (politicians, seniors or gangsters)

③ The person himself/herself becomes powerful too over a period of time - gathers riches & evokes fear in people.

Demerits ① A continued sense of guilt, having ~~been~~ compromised on ethics - honesty, truth & public service commitment.

Remarks

- ② Karma theory in every major religion of the world. Bad deeds beget bad outcomes.
- ③ A sense of fear of being caught & punished when those in power make way for new power holders, who may have different approach & loyalties.

Approach-2 Challenge the Authority

merit ① A sense of being true to one's duty.

② Never-afraid of penal action

③ A role model for society.

④ A proof to society that ~~good~~ ^{good} people still exist.

⑤ Upholding of public service values of honesty, integrity, dedication to public service, transparency, accountability etc.

Demerit ① Transfers / Murders of honest officials by or at the behest of ^{the} powerful people / wrong doers.

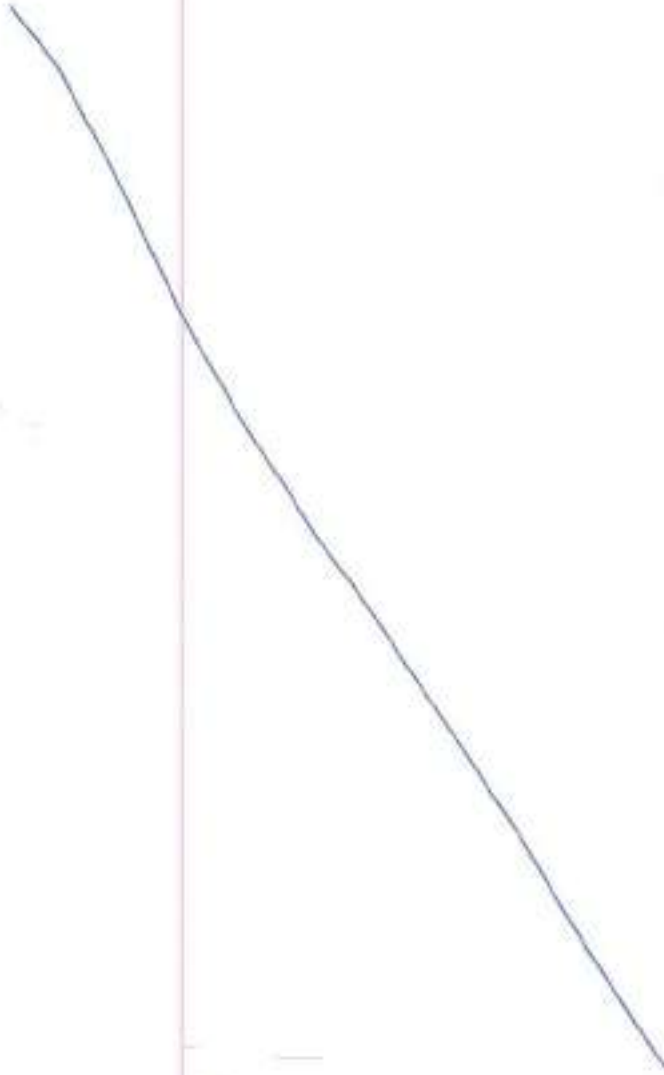
② Backlash from the family as they bear hardships too.

The Best approach is being ethical. One needs to uphold the values of public service & do his ^{then} duty. Simultaneously he/she has to be wise enough to outdo the wrongdoers when it comes to retribution. Mere honesty can be fatal But ^{coupled with wisdom it can be} ₊₆₀₀₀

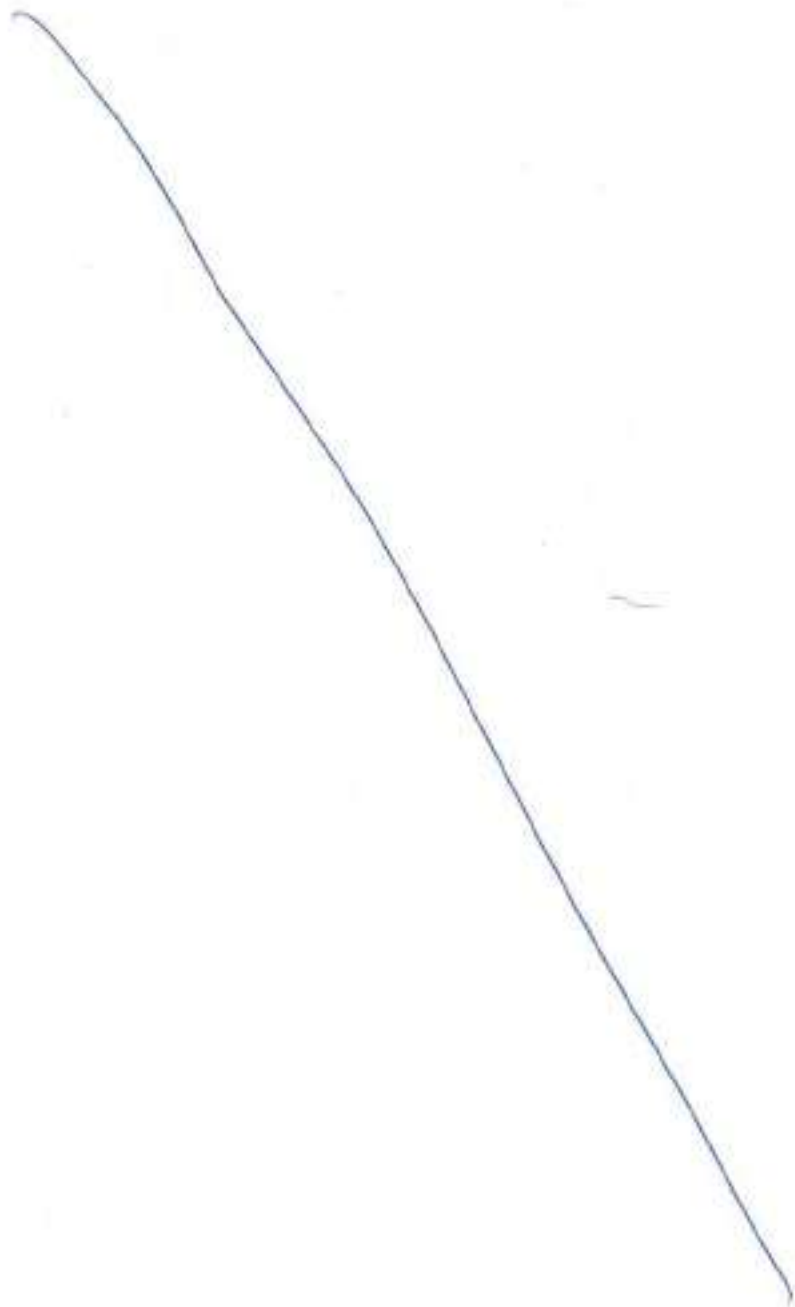
Remarks Excellent answer

5

11. How does Deen Dayal Upadhyay's 'Integral Humanism' propose to check unbridled consumerism in Indian society? Do you see a potential in it to reduce moral degeneration of society in general? (150 Words) (10 Marks)



Remarks



Remarks

↓

12. The debate around cultural rights and animal rights in the context of Jallikattu hinges on the moral standing of animals. Discuss. (150 Words) (10 Marks)

Ans! "The progress of a Country and its advancement is measured by the way its animals are treated" - Mahatma Gandhi

Thus a Country where animals are not protected against human cruelty is no ~~less~~ better than stone age, indicating primitive stage of human development. In A Nagaraja vs Union of India, the Supreme Court held that Animals too have right to life under article 21 of the Constitution. So, cruelty to them is unconstitutional & punishable.

However, Jallikattu an ancient sport of taming the bull has been projected by the people of Tamil Nadu as an essential part of their culture. They deem ordinances outlawing it as "assault on their cultural rights" under article 29 of the Constitution.

Remarks

Beyond the question of animals rights & cultural practices is the question of ^{Human} morality with regard to their treatment of animals. Who shall decide that a bull's life is any less valuable than the person who hangs ^{on} to its horns during Jallikattu? Animals can't speak out against the atrocities being inflicted by humans. Several men on either side of the bull, pull the ropes tied to ~~the~~ ^{its} horns. ~~of the animal~~. A similar treatment to a human's ear by same humans may ~~provoke~~ ^{evoke} horror.

It's not a question of doing ^{away} with animal sports altogether. But we have to consider them equal ~~and~~ co-habitants of this planet rather than considering ourselves their masters. Animal sports can continue with regulation on how the animals should be treated by them.

To conclude, every creature on earth has an intrinsic value & natural right to dignified existence. They need to be ~~to~~ upheld by humans who are capable to do it.

Your articulation is exceptional

6

Remarks All points have been clearly written.
Presentation may be improved.

13. "States are not moral agents, people are, and can impose moral standards on powerful institutions." Explain this quote by Noam Chomsky. (150 Words) (10 Marks)

Ans: State is an institution that comprises people who are elected/selected by people from among themselves.

Thus, state is nothing but the people only, who take decision on behalf of the larger citizenry to effect their welfare. So it's the people who decide the questions of morality. → Is this always true? Are all governments accountable to their people? (China, US, Russia, Middle East)

Examples of Imposition of moral standards on powerful institutions by people

① Corruption is the most pervasive problem among institutions across the world. Demands for transparency, accountability, openness are made by Civil Society from time.

In the 1990's people's movement led by Aruno Roy with Mazdoor Kisan Shakti Sangathan forced the Rajasthan government to bring Right to Information thus promoting citizen access to the relevant information

Remarks

relating to governance & checking ~~its~~ ^{outcomes} the utility of all government initiatives

- ② In 2017, People's protest forced the Supreme Court to decriminalise Homosexuality under ~~article~~ ^{Section} 377 of IPC to outlaw the Colonial rule.
- ③ People's protest against corruption^{led} by Anna Hazare in 2011 compelled then government at the Centre to create a new institution to tackle graft called Lokpal.
- ④ At the International level, Civil rights movement in USA led by Martin Luther^{Jr.} & Rosa Parks compelled the Court. to end Racial discrimination.
- ⑤ Similarly, struggle by Nelson Mandela brought to the Apartheid Regime - state sanctioned racial segregation in South Africa.

Thus, the people of the country are the actual decision makers on questions of morality. The state merely confirms what the citizens chose to have in their lives.

3.5

Remarks Explore the opposite part of view and examples.
(Democracy is not the only form of govt.)

Section - B

In the following questions carefully study the cases presented and then answer the question that follows:

14. You are a promising and passionate sportsperson, known for killer instinct and sportsperson spirit. All your team members know that you are not in good tune with your coach. Your coach is also chairman of selection committee of university basketball team. As a reconciliation effort you asked him out for a dinner. You also seek future guidance from him. After a detailed discussion you both leave for home. He asks you to come in his car, as your home is on the way only. On the way, he lost control of his car and hits an old man and the old man is badly injured. Police starts investigation and comes to you for the details as you are the sole eye witness. You know that honest confession about coach's driving will spoil your career even though means he may not remain in the selection committee. What are options before you in this case?

(250 Words) (20 Marks)

Ans: In this case, the sportsperson tries to normalise his strained equation with his coach so as to be able to play for the university basketball team. But after being the sole witness to a car accident caused by his coach, he is in dilemma whether to tell the truth or protect his coach against prosecution to remain in his good books.

options :-

① Tell the truth to the police

Merit :- (A) Fulfillment of one's duty to always tell the truth.

(B) No guilt for having lied.

(C) on right side of law.

Remarks

demerit ∴ (A) Opportunity to play for the university will be lost.

(B) Such a shock in early career is likely to be detrimental.

(2) Refuse to recall the sequence of events before the police ∴ merits

(A) Equations with the coach will be intact

(B) Having conciliated the coach, the selection on the team is ensured.

demerits (A) Guilt of having lied

(B) on the wrong side of law.

(3) Attend to the old man first. Involve ^{his} parents in negotiating an out of police or court settlement with the old man's family whereby the coach can pay for the old man's injury.

Merit (A) Coach will be filled with gratitude having been helped in his hour of crisis.

(B) Selection of the player is ensured.

- (c) duty towards the injured is upheld.
- (d) self interest is maximised.
- (e) It's both - on right side of law & morality i.e. Good of All (The utilitarian principle)

Demerit (a) ~~make~~st May consume lot of time of the sports person

(b) His parents may refused to get involved.

(c) Family of the old man may be furious at them for offering money as injury may be life threatening

To conclude, the sports person ought to give a true account of the event to the police while at the same time helping the coach to get out of this case. as he too did it accidentally. This way he can ensure his own career and also uphold moral principle of truth

A compassion for the needy.

Very good analysis. You may mention the other possible

Remarks team members as stakeholders, mention impact on coach's life in case he is held guilty

15. You are education minister of a state. Recently, lot of reports on how women teachers of secondary school dress up came and emphasized that many teachers wear ungracious and party type of attires against Indian cultural ethos while they are in school. People from one cultural group meet you and wants you to clearly communicate your mind about that to the public. There is an opinion in air that such things put indelible mark on the impressionable minds of the adolescent students about 'image of teachers' in general and 'women' in particular. Public expects something from you in the given situation. What are the options before you? (250 Words) (20 Marks)

Ans! In this case, the minister of education has to be approached by a cultural group on the issue of women teacher's dressing in secondary schools. Their dressing is said to be improper & having a bad effect on impressionable minds of students.

options

① Issue a formal code of dress for teachers in schools.

Merit * Code for all teachers irrespective of gender is likely to more acceptable. Discrimination against women can't be claimed

Demerit * Teachers may protest against being told ^{what} to wear.

② Address ^{organise a} video conference addressing teachers live on the issue citing various reports & objections by various groups.

Remarks

Merit :: (x) Direct interaction with teachers is likely to convince them to change their dressing voluntarily.

Demerit (x) Teachers may feel offended for being questioned over their dressing choice. They may claim that their right to liberty is being violated.

Option 3 Ask the Headmasters/Headmistresses of all schools to organise workshops addressing the issue of teacher's conduct, behaviour, dressing on students' minds.

Merit :: (x) Problem may get solved at respective schools than publicising on the media.

(x) Teachers may be more comfortable with workshops than a public comments on their attire by the ministers.

Demerit (x) Teachers may feel ^{that} they are being imposed with restrictions un-necessarily or that

Remarks

their freedom is being snatched from them, even as they perform ~~of~~ their duties with dedication.

Thus, to the extent that public expects a response from the minister, he/she should, through the media, convey to the people that the matter ~~has been~~ will be dealt with seriously and they will see the change within few days. While at the same time, back channel efforts to convince the teachers to change their dressing style in accordance with acceptable norms of society should continue

(6.5)

Try to combine similar options

Mention overall impact on instant action on complaint by a cultural group. → might embolden them to make more such demands.

First, you must ascertain facts/truths,

Mention relevant articles of Constitution, duties as public servant

16. You are collector of a district where crime rate is very high. Local elections are going on. There was a murder of a very popular local leader in broad day-light who always raised the issue of poor and downtrodden. He also represents voice of a particular community. He had received death threats many times so administration had provided him one bodyguard. A strong and determined crowd of around ten thousand people has assembled at the collectorate with the dead body demanding immediate action against the police officials who have failed to provide necessary security to the leader. People suspect that there is hand of a powerful leader from the ruling party. People may turn violent as anger is boiling. What options you have? (250 Words) (20 Marks)

Ans! In this case, people are protesting against police officials & politicians for having colluded to murder a popular local leader. They want instant action and are likely to turn violent if they don't see it coming.

options ① Assure the crowd of instant action & convincing them to cremate the leader's body.

The collector should initiate an independent enquiry against the suspected politician. The accused police personnel should be suspended instantly & necessary investigation should be carried out to prosecute them. All these needs to be conveyed to the public. It may convince them ^{that} the of the collector's will to address their grievances seriously.

Remarks

Dispersing the crowd is essential because its too huge & is causing inconvenience to the other citizens. There is always a tendency of the protestors turning violent or some anti-social elements may get mixed in the crowd to commit acts like theft or harassment. They may also force the mob to turn violent by their deliberate activities to cause it for vested interests.

very good

Merit ① Quick Restoration of Normalcy in the Area.

② Preventing inconvenience to general public by restoring proper law & order.

Demerit ① Mere suspension of policemen & initiation of inquiry may not convince the mob. They may want instant justice.

Mob lynchings are to be prevented against in the said case. (of policeman should they come before the angry mob).

⑥ Try to complete your answer

Remarks Mention duties as DC, Constitutional principles, laws, etc
Mentioned options are good as well as analysis
Try to use ethical values in analysis.

almost here
any student has
to be supported
←

- ① get them SDG from the calculator
→ Army temporary anomalies
- ② consultation efforts with the student
to go on simultaneously
—— issued card is not one SDG event but
a bigger & prolonged problem
- ③ politicians be convinced to look SDG
as internal issue to be handled internally
- ④

Remarks

↓

17. There is a protest in a university campus of which you are vice-chancellor. There was a conflict between the students of upper castes and Dalit community in a hostel of the university, which led to tension in the hostel and the campus. The corridor outside the Vice-Chancellor's office has been transformed into a dormitory over last one week. A section of students have brought their belongings along with them and are sleeping in the corridor as a sign of protest demanding immediate alternate arrangement in another hostel but that is under renovation. With authorities maintaining that it will take at least four more months to complete renovation work, the 60-odd students protesting have decided not to return to their old accommodation. The Vice Chancellor called for a reconciliatory meeting between the two group of students, but it did not yield any result. There are signs that violence may erupt in the campus. Examinations are very close and academic atmosphere is getting disturbed. Politicians supporting a certain section of students are pressurizing the Vice Chancellor to take action against the agitating students. Being the vice chancellor of the university, what alternatives do you have to tackle current situation. Evaluate each options. (250 Words) (20 Marks)

Ans!: In this case, the vice-chancellor has to arrange for the accommodation of the protesting students who vacated their old hostel after a conflict with upper class students. In the absence of some quick solution, the situation is likely to get worse, ^{thus} adversely impacting students' performance in the coming exams.

Vice chancelles's options

- ① The first priority is to get the protesting students off the corridor. Because,
- It's disturbing the atmosphere & quality of study in the university
 - Protesting students may feel neglected if they are

Remarks

not attended to immediately. They may feel the University administration is indifferent to them & may become more aggressive in their protests.

→ So, a temporary accommodation has to be arranged for them till the renovation is over in the other hostel of the university.

② Talks have failed once, but efforts to resolve differences between the students of different castes should continue. Because, caste based discrimination & violence is a deep rooted issue, only by changing the residence of some students is not the permanent solution. Attitude of students towards each other i.e. caste or class needs to be changed for long term peace in the campus.

③ Politicians should be convinced by the chancellor to back off as this is an internal issue of the university. Politicians have inherent tendency to divide people into votebanks in the name of caste.

Remarks

They may make a very big issue out of a small college conflict. This has to be avoided at all costs.

④ Since there is a possibility of violence breaking out, the V. Chancellor should call for police deployment on the Campus in sufficient numbers as a preventive measure so that other students feel safe & notorious elements are kept under control.

All these steps have to be taken to ensure that students' academic performance is not impacted in the coming exams while the larger issue of caste based conflicts is addressed in the long term perspective.

7.5

Excellent analysis

Legal measures as last resort can be given

Future of students at stake

Duties as VC, Article 17, adequate warnings must be given.

18. You, as a young civil servant joined at a sub-ordinate position in a state government department (Civil Supplies) at the state headquarters. You found that the senior officers and the Minister-in-charge of the department are in unholy alliance and most of the proposals regarding allocation of essential commodities to different districts were based on their whims and fancies instead of an objective criteria. The result was that some of the districts had surplus where as some had shortage resulting into difficulties for the people in general and marginalized section in particular. Whenever you wanted to correct the things, your proposals were either over ruled or you were shouted back and threatened by your seniors and by Minister.

Answer the following questions:

(a) What are the ethical issues involved in the present situation?

(b) What are the options before you to correct the things? (250 Words) (20 Marks)

Ans: In this case, a young civil servant tries to approach the senior officers & ministers over their faulty allocation of essential commodities among various districts but he was told to back off or face consequences for raising a voice.

* Ethical Issues involved in the case *

- ① Corruption - misuse of authority
- ② - favoursitism by the ministers in ^{commodity} allocation
- ③ Violation of Right to Equality of citizens
- ④ Deprivation of people from basic needs.
- ⑤ Criteria of objectivity, impartiality and Transparency in governance being neglected

Remarks

- ⑥ ^{value} ~~principle~~ of compassion towards the marginalised & weak is being compromised.
- ⑦ Issue of Accountability i.e. being answerable for exercise of discretionary authority. *very good and exhaustive analysis of ethics*
- ⑧ Optime before the civil servant
- ① Gathers the data from the field. Present the correct facts & findings regarding hostages
 ← surplus & consequent suffering of people to the officers. Try to convince them that the situation ^{is likely to be} ~~is being~~ widely reported in the media if the issue of misallocation is not resolved instantly.
- ② Try to convince the other fellow subordinates to protest against the senior's decision. The officer may appeal to their conscience, in the name of humanity or their moral obligation to work for the down trodden.

However, in both the above options, it is likely that the seniors & colleagues may not be convinced by his arguments & try to threaten with him consequences. In such a scenario, it would be best to prepare the report while keeping it as a secret.

~~& revealing the same to the media while~~

The report ^{may} be sent anonymously to the ~~report~~ popular media houses. Once the issue is in public domain, it is likely that minister would mend his ways fearing public backlash over his faulty allocation policy. He may also fear being voted out of power or removal by the state executive over this corrupt act.

The civil servant should protect himself against any threat while also upholding the foundational values of public service i.e. honesty, dedication to public service, compassion towards weaker sections, etc. Try to mention reasons for your choice of action. Mention merits/demerits in brief.

6.5

Remarks

Refer to previous questions for remaining comments

19. In a major demolition drive, civic authorities demolished around 1,300 illegal hutments in a cosmopolitan town. According to the officials, the encroached land of 20 acres belonged to the forest department. It was the same location where few months back, the Chief Minister's flying squad had discovered the unauthorized settlement having illegal electricity and water connections. There was a group of people who tried to resist the demolition drive, but cops managed to thwart any such attempt and the demolition drive was carried out. After the success of first demolition drive, concerned department wants to continue the drive. However on the other hand, slums are providing low-wage workers as well as cheap vending of essential commodities like vegetables and eggs. Besides, their women folk work as "Aayas" (babysitters) or "didis" (maid servants) in the middle class urban households. But slums deface the beauty of the cities and spread lots of dirt and squalor in the vicinity. They are also deemed to be breeding grounds and hideouts for criminals. A strong case has been made by the superior authorities to remove these slums and their dwellers by force, even if it was mid-winter. As a Municipal officer you have to execute the order. You have come to know that senior officials are taking this decision under pressure. What are the options before you to deal with the situation?

Ans! (250 Words) (20 Marks)

The slum dwellers, however useful they may be to the urban people as labourers or Aayas, undoubtedly lead to health, sanitation, law and order issues in cities. In the present case, demolition drive has to be carried out as ordered by senior officials but due regard to the displacement of slum dwellers is to be given. After all nobody lives in slums by choice but are compelled by poverty to do so.

Be brief
Should unnecessary statements

options

- ① Notice be served to the slum dwellers, regarding the impending demolition drive so they may not resist later on & do their arrangements for ~~commodity~~ transport for their

Remarks

belongings & residence.

② Since its mid winter, ~~it~~ its likely ^{that} the slum dwellers being poor are greater risk of illness & during cold especially their young children. The municipal officer should try to convince the seniors to extend the deadline for demolition drive so that the loss of life & money for slum dwellers is minimised.

③ Meanwhile the municipal officer, out of compassion for the weak & poor, can enlist the help of some NGOs & other citizen groups to offer alternative residence to the slum dwellers so that they don't become homeless post the demolition of their hutments.

NGO are equipped to impart skill training to poor people so as to make them eligible for better paying jobs. They may sent an accomodation once they start earning well instead of living in hutments.

Be concise to save time, space and for adding for more points

Remarks

Similarly, they can help organise the slum dwellers into self help groups, so as to be able to get ~~not~~ credit for ~~eye~~ their cottage industries like toy making, vermicelli making, basket making etc.

④ Simultaneously, ^{since} the risk of violent resistance by the slum dwellers always looms large, the officer should ensure sufficient police deployment as a preventive measure to carry out the demolition drives peacefully.

As a dedicated public servant, the municipal officer is bound to carry out the assigned duties efficiently & honestly but he should not lose sight of his duties towards the poor & the marginalised.

Excellent options according to question
You may give merits/demerits briefly.

Mentions Constitutional principles, rights, laws, duties etc.

7

